March 26th, 2024, 5:00 pm Pivotal Conference Room Centreville, MI

- I. Approval of Agenda Welcome & preliminaries: the focus for our meeting. (Kathy)*
- **II. Public Comment:** Guests and visitors can comment, with a maximum of 3 minutes per person. (Kathy)
- III. Consent Agenda Ratification and approval of minutes & non-debatable items (Kathy)**
 - a. February 2024 Check Register pg. 3
 - b. February 2024 Meeting Minutes pg. 7
- IV. Monitoring Reports Assuring Executive and Organizational Performance (C. Bullock)
 - a. Executive Limitations: Is the organization operating within the boundaries the Board sets?
 - i. V.09- Communication and Support to the Board* pg. 10
 - ii. V.05 Financial Conditions/Activity* pg. 13
- V. Performance on Ends: Is the organization on track with its vision? (C. Bullock)
 - a. Report on Ends Accomplishments N/A
 - b. Discussion on Implication of Ends Report- N/A
- VI. Board Policy Review Do our existing policies reflect the board's current values?
 - a. III.02 Unity of Control Kathy P. pg. 19
 - b. III.03 Accountability to the CEO Kay D. pg.20
 - c. III.04 Delegation to the CEO Rick S. pg. 21
- VII. Board Work on Ends, Linkage Activities, and Board Education (5-10 min)
 - a. Children's Community Living Supports Christina M.
- VIII. Board Decisions (Motions) Actions: Only the Board has the authority to make them. (Kathy)
 - a. Request for Proposal Administrative Building **
 - b. Reappointment of Board Members for 3-year term**
 - c. Dynamics 365 Business Central** pg. 23
 - d. Reappointment of Recipient Rights Advisory Committee for 3-year term** pg. 26
 - e. Vehicle purchases**
- *IX.* **Communications:** *Keep the Board current on significant events and operations.*
 - a. Directors Report March 2024 pg. 27
 - b. Customer Advisory Committee Minutes pg. 29
 - c. Peer Connections Support Group flyer pg. 31
 - d. Maternal Mental Health Support Group flyer pg. 32
 - e. Recovery Support Group flyer pg. 33
 - f. Autism Awareness: Empowering Individuals, Inspiring Communities flyer pg. 34
- X. Board Process Review and Adjourn: How did we use our time, discuss relevant information, and make decisions according to our policies? What will we do in the next meetings to improve our preparation, debate, and process for decision making? *



ADD Attention Deficit Disorder **SAMHSA Substance Abuse Mental Health Services ADHD** Attention Deficit/Hyperactivity Disorder Administration

ACT **Assertive Community Treatment** SED Severe Emotional Disturbance (Children

with)

AFC Adult Foster Care

BHDDA Behavioral Health and Developmental SMI Severe Mental Illness (Adults with) Severely and Persistently Mentally III **Disabilities Administration** SPMI

BH-TEDS

Behavioral Health Treatment Episode Data SUD Substance Use Disorders **TANF**

Temporary Assistance for Needy Families BTC Behavior Treatment Committee Commission on Accreditation and

Rehabilitation Facilities

CCBHC Certified Community Behavioral Health

Clinic **Crisis Intervention Team**

CLS **Community Living Supports**

CMHSP Community Mental Health Service

Programs CMS Centers for Medicare and Medicaid

Services

CARF

CIT

CON **Certificate of Need** DAB Disabled, Aged, Blind **HMP** Healthy Michigan Plan

HIPAA Health Insurance Portability and

Accountability Act

ICD Integrated Care for Dual Eligibles ID Intellectually Disabled (formerly DD -

Developmentally Disabled)

IDDT **Interactive Dual Disorder Treatment**

IMH Infant Mental Health

IOP **Intensive Outpatient Services IPOS Individualized Plan of Service**

LB\$W Licensed Bachelor's Level Social Worker **LLBSW** Limited Licensed Bachelor's Level Social

Worker

LLMSW Limited Licensed Master's Level Social

Worker

LLP **Limited Licensed Psychologist**

LLPC **Limited Licensed Professional Counselor**

(Master's Level)

LMSW Licensed Master's Level Social Worker LPC Licensed Professional Counselor (Master's

МАСМНВ Michigan Association of Community

Mental Health Boards

MHP Medicaid Health Plans

MMPBIS Michigan Mission Performance-Based

Indicator System

OBRA Omnibus Budget Reconciliation Act

PCP **Person-Centered Planning**

PBIP Performance-Based Incentive Payment

PIHP Prepaid Inpatient Health Plan

PSS **Peer Support Services**

QBIP Quality Bonus Incentive Payment

SA **Substance Abuse** SAL **Service Activity Log** SCA Standard Cost Allocation

PIVOTAL Disbursements February 2024

* Voided Checks

Check/EFT#	Vendor	Date	Amount	Description
EFT000000000566	ADAPT INC	2/2/2024	27,653.00	Specialized Residential
EFT000000000572	AIMS LLC	2/2/2024	500.00	Inpatient Doctor Services
64283	AMANDA MILLER	2/2/2024	50.00	Board Member
64282	AMERICAN UNITED LIFE INSURANCE	2/2/2024	11,094.24	Employee Benefits
EFT000000000583	AUTISM OF AMERICA LLC	2/2/2024	2,169.87	Autism Provider
64281	BCA - STONECREST CENTER	2/2/2024	15,570.00	Specialized Residential
64280	BEACON MEDICAL GROUP BEHAVIORA	2/2/2024	100.00 I	Inpatient Doctor Services
EFT000000000592	BRANDI BELCHER	2/2/2024	1,066.50	Contract - Access
EFT000000000589	BRONSON-ACADIA JOINT VENTURE L	2/2/2024	45,000.00	Inpatient Doctor Services
EFT000000000584	BROOKSIDE CARE LLC	2/2/2024	3,500.00	Specialized Residential
EFT000000000593	CAROL NACCARATO	2/2/2024	50.00 (Board Member
EFT000000000570	CATHI ABBŞ	2/2/2024	50.00 (Board Member
64276	COMCAST	2/2/2024	159.49	Utilities
EFT000000000574	DARCI SKRZYNIARZ	2/2/2024	50.00	Board Member
EFT000000000590	DEAR COUNTRY AFC	2/2/2024	2,815.20	Specialized Residential
EFT000000000591	DENISE RENEE BINGAMAN DBA JDBI	2/2/2024	500.78	Emergency After Hours
EFT000000000577	ELISABETH ROBERTS	2/2/2024	50.00	Board Member
EFT0000000000563	FOREST VIEW HOSPITAL	2/2/2024	19,044.00	Specialized Residential
EFT000000000573	GAGAN S PC	2/2/2024	8,446.00	Contact-Psychiatrist
64274	GRIFFIN PEST SOLUTIONS	2/2/2024	90.00	Utilities
EFT000000000569	HARBOR OAKS HOSPITAL	2/2/2024	3,308.00	Inpatient Doctor Services
EFT000000000581	HEART 2 HEART AUTISM CENTER LL	2/2/2024		Autism Provider
EFT000000000571	HR ALLIANCE 1 INC	2/2/2024	3,169.68	Fiscal Intermediary
EFT000000000580	INNOVATEL TELESPYCHIATRY LLC	2/2/2024		Contract Employment
EFT000000000594	JONATHAN ANTHONY	2/2/2024	45.96	Employee Expense Reimbursement
EFT000000000579	KARAH DENNELL JOHNSON	2/2/2024		Emergency After Hours
EFT000000000568	KATHERINE DECKER	2/2/2024		Board Member
EFT000000000595	KATHLEEN MORRILL	2/2/2024		Employee Expense Reimbursement
64279	KATHY PANGLE	2/2/2024		Board Member
EFT000000000588	KRISTI MERRILLS PLC	2/2/2024		Emergency After Hours
64284	LAUREN FRANK	2/2/2024		Tuition Reimbursement
EFT000000000582	LIFETREE BEHAVIORAL HEALTH	2/2/2024	16.385.88	Autism Provider
EFT000000000585	LUIS ROSADO	2/2/2024	•	Board Member
EFT000000000578	LYDIA MARIE CHAPA	2/2/2024		Contract-Wraparound
64272	MICHIGAN COUNCIL #25	2/2/2024		Union Dues
64275	MICHIGAN GAS UTILITIES	2/2/2024	188.75	
EFT000000000576	ORBIS PARTNERS LLC	2/2/2024		Subscription
EFT000000000560	PINE REST CHRISTIAN MHS	2/2/2024		Inpatient Doctor Services
EFT000000000567	RICHARD SHAFFER	2/2/2024		Board Member
EFT000000000575	RIPPLE EFFECTS AUTISM LEARNING	2/2/2024		Autism Provider
EFT000000000562	ROSLUND, PRESTAGE & COMPANY, P	2/2/2024	2,887.50	
64273	SEMCO ENERGY GAS COMPANY	2/2/2024		Utilities
64278	SOUTHWEST MICHIGAN BEHAVIORAL	2/2/2024	_,,,,,	Local Match
EFT000000000561	ST JO CO UNITED WAY	2/2/2024		Employee Contributions
EFT000000000565	ST JOSEPH COMMUNITY CO-OP INC	2/2/2024		Specialized Residential
	STACY LINIHAN	2/2/2024		Board Member
EFT000000000587	STUART WILSON, CPA PC	2/2/2024		Fiscal Intermediary
EFT000000000564	SYNTHESIS ABA	2/2/2024	•	Autism Provider
EFT000000000586 64277	VERIZON WIRELESS	2/2/2024	3,816.93	
	ADAPT INC	2/9/2024	· ·	Specialized Residential
EFT0000000000603		2/9/2024		Specialized Residential
EFT0000000000604	AGAPE AFC HOME			Employee Expense Reimbursement
64300	ANNA FARLEY	2/9/2024		Autism Provider
EFT0000000000616	AST - AUTISM SPECTRUM THERAPIE	2/9/2024	-	Autism Provider Autism Provider
EFT000000000624	AUTISM OF AMERICA LLC	2/9/2024	•	
EFT0000000000602	BEACON SPECIALIZED LIVING SERV	2/9/2024	•	Specialized Residential
EFT000000000632	BRANDI BELCHER	2/9/2024	1,100.00	Contract - Access

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EFT0000000000534 GRYPHON PLACE 2/16/2024 908.88 After Hours Emergency Answering Services				
	EF100000000000634	GRIPMON PLACE	2/10/2024	500.00 Arter flours Efficigency Answering Services

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EFT000000000646	HARBOR OAKS HOSPITAL	2/16/2024	5,789.00 Inpatient Doctor Services
EFT000000000657	HEART 2 HEART AUTISM CENTER LL	2/16/2024	4,696.11 Autism Provider
EFT000000000647	HR ALLIANCE 1 INC	2/16/2024	3,672.72 Fiscal Intermediary
EFT000000000656	INNOVATEL TELESPYCHIATRY LLC	2/16/2024	9,168.00 Contract Employment
64313	JENNIFER HENDRICKS	2/16/2024	25.00 Committee Fee
64307	KERWIN ELECTRIC INC	2/16/2024	190.00 Maintenance
EFT000000000663	KRISTI MERRILLS PLC	2/16/2024	936.29 Emergency After Hours
EFT000000000658	LIFETREE BEHAVIORAL HEALTH	2/16/2024	18,369.08 Autism Provider
64316	LRS, LLC	2/16/2024	126.45 Trash Disposal
EFT000000000655	LYDIA MARIE CHAPA	2/16/2024	1,872.50 Contract-Wraparound
EFT0000000000668	LYNELLE GIRTON-THRASHER	2/16/2024	250.00 Contract-Supervision
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EFT000000000659	MAPLECREST LLC	2/16/2024	3,183.00 Rent-Sturgis
64315	NEUROBEHAVIORAL HOSP OF NW IND	2/16/2024	1,872.00 Inpatient Doctor Services
EFT000000000635	PARMETER AFC	2/16/2024	9,330.69 Specialized Residential
EFT000000000643	PETER CHANG ENTERPRISES INC	2/16/2024	12,964.95 PCE
EFT000000000636	PINE REST CHRISTIAN MHS	2/16/2024	23,560.00 Inpatient Doctor Services
64317	PRIME HEALTHCARE SERVICES-GARD	2/16/2024	2,970.00 Inpatient Doctor Services
64310	RESIDENTIAL OPPORTUNITIES INC	2/16/2024	36,115.00 Specialized Residential
EFT000000000654	RIPPLE EFFECTS AUTISM LEARNING	2/16/2024	21,373.55 Autism Provider
EFT000000000644	SPECTRUM COMMUNITY SERVICES	2/16/2024	19,538.20 Specialized Residential
EFT0000000000637	ST JO CO UNITED WAY	2/16/2024	182.00 Employee Contributions
			· -
EFT000000000640	ST JOSEPH COMMUNITY CO-OP INC	2/16/2024	75.00 Supported Employment
EFT000000000639	STUART WILSON, CPA PC	2/16/2024	8,510.88 Fiscal Intermediary
EFT000000000661	SYNTHESIS ABA	2/16/2024	5,233.47 Autism Provider
EFT000000000653	THE TM GROUP INC	2/16/2024	500.00 IT Support
EFT000000000649	TINA BULLARD	2/16/2024	43.76 Committee Fee
64305	UNITED STATES TREASURY	2/16/2024	679.76 FICA Expense on Disability Pay
64306	VERIZON WIRELESS	2/16/2024	184.09 Utilities
64308	WAYNE SIMMONS	2/16/2024	26.34 Committee Fee
64312	WEX BANK	2/16/2024	1,068.68 Shell Gas
64309	WMU SCHOOL OF MEDICINE	2/16/2024	342.00 Doctor Services
	BRANDI BELCHER	2/23/2024	1,000.00 Contract - Access
EFT000000000674			•
EFT000000000675	CAMERON BULLOCK	2/23/2024	146.55 Employee Expense Reimbursement
64323	CHRISTINE MAHER	2/23/2024	54.02 Committee Fee
64318	CITY OF STURGIS	2/23/2024	1,535.41 Utilities
64324	EVERSTREAM SOLUTIONS LLC	2/23/2024	500.00 Utilities
64321	FARMERS STATE BANK	2/23/2024	13,461.14 Mortgage
EFT000000000670	GAGAN S PC	2/23/2024	8,652.00 Contact-Psychiatrist
EFT000000000673	GREAT LAKES CLEANING SERVICE	2/23/2024	1,000.00 Janitorial
64319	INDIANA MICHIGAN PÓWER	2/23/2024	401.59 Utilities
EFT000000000672	KARAH DENNELL JOHNSON	2/23/2024	950.00 Emergency After Hours
64325	KAREN BURG	2/23/2024	50.00 Committee Fee
			70.10 Board Member
EFT000000000669	KATHERINE DECKER	2/23/2024	
64322	KATHY PANGLE	2/23/2024	63.40 Board Member
64326	KRISTI MERRILLS	2/23/2024	71.49 Emergency After Hours
64327	MICHAEL HOUCK	2/23/2024	66.08 Committee Fee
EFT000000000671	RILEY PUMPKIN FARM	2/23/2024	909.00 Snow Removal
64320	VILLAGE OF CENTREVILLE	2/23/2024	660.91 Utilities
		12	
	Total Amount of Non-Void Checks & EFTs		1,496,462.41
Electronic Debit	PAYCOR INC	2/1/2024	164,805.01 Employee Payroll
Electronic Debit	PAYCOR INC	2/1/2024	56,629.67 Employee Payroll
		2/5/2024	12,315.11 Employee Benefits
Electronic Debit	OPTUM BANK		9,868.74 Employee Benefits
Electronic Debit	EMPOWER	2/5/2024	• •
Electronic Debit	EMPOWER	2/5/2024	6,804.40 Employee Benefits
Electronic Debit	EMPOWER	2/5/2024	13,962.95 Employee Benefits
Electronic Debit	PAYCOR INC	2/7/2024	2,107.35 Employee Payroll
Electronic Debit	PAYCOR INC	2/9/2024	367.27 Employee Payroll
Electronic Debit	PAYCOR INC	2/15/2024	161,212.12 Employee Payroll
Electronic Debit	PAYCOR INC	2/15/2024	53,741.06 Employee Payroll
Electronic Debit	EMPOWER	2/15/2024	9,301.81 Employee Benefits
Electronic Debit	EMPOWER	2/15/2024	6,714.68 Employee Benefits
Electronic Debit	EMPOWER	2/15/2024	13,494.14 Employee Benefits
			12,235.37 Employee Benefits
Electronic Debit	OPTUM BANK	2/16/2024	
Electronic Debit	ISOLVED BENEFIT DEBIT CARD	2/21/2024	7.00 Employee Benefits
Electronic Debit	ISOLVED BENEFIT DEBIT CARD	2/22/2024	25.00 Employee Benefits
		n (n - (n n n -	450 544 50 5 1
Electronic Debit	PAYCOR INC	2/29/2024	163,611.60 Employee Payroll

Electronic Debit Electronic Debit	PAYCOR INC CENTURY BANK ACH FEES	2/29/2024 2/29/2024	55,765.76 Employee Payroll 28.28 ACH Initiation Fees
	Total Amount of Electronic Debits	=	742,997.32
	Total Disbursements		2,239,459.73



MEETING MINUTES OF FEBRUARY 27, 2024 PIVOTAL CONFERENCE ROOM

OFFICERS

PRESENT: Sandra Hall- Chair, Kathy Pangle- Vice Chair, Kay Decker- Secretary

MEMBERS

PRESENT: Carol Naccarato, Rick Shaffer, Luis Rosado, Elisabeth Roberts, Stacey Linihan, Damon

Knapp

MEMBERS

ABSENT: Darci Skrzyniarz, Amanda Miller, Cathi Abbs

VISITORS:

MINUTES

CALL TO ORDER

Hall, Chair called the meeting to order at 5:00pm

APPROVAL OF AGENDA

A MOTION WAS MADE BY ROBERTS, SUPPORTED BY PANGLE, TO APPROVE THE AGENDA. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED

GUEST, VISITORS, & PUBLIC COMMENTS

Cameron Bullock, CEO, announced Kristy Barkley as the new Union Chair

CONSENT AGENDA

Check Register January \$2,719,810.69

Contracts January 2024

Board Meeting Minutes January 2024

A MOTION WAS MADE BY SHAFFER, SUPPORTED BY DECKER, TO APPROVE THE CONSENT AGENDA. ROLL CALL VOTE. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED

EXECUTIVE LIMITATIONS

V.01- Global Executive Constraint

V.05 Financial Condition/Activities

Bullock, CEO presented on Finances.

While speaking on Internal Services, Bullock, CEO stated we were over budget contributing most of that cost to telehealth providers. Carol Naccarato suggested someone from Pivotal go visit and recruit from nearby colleges. Hall, Chair, added contacting the Professor to see if they would like a guest speaker from a clinician working in the field. They could bring a current list of job openings with them. Bullock, CEO will look into the suggestion.

A MOTION WAS MADE BY PANGLE, SUPPORTED BY KNAPP, TO APPROVE BOTH V.01 GLOBAL EXECUTIVE CONSTRAINT AND V.05 FINANCIAL CONDITION/ACTIVITIES. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

PERFORMANCE ON ENDS

- A. Reports on Ends Accomplishments- N/A
- B. Discussion on Implication on Ends Report-Subpart 1

BOARD POLICY REVIEW

- a. VI.07 Board committee Principles.
 - Collaboratively the Board looked it over and did not see anything that needed to be changed
- b. VI.08 Board Committee Structure
 - i. Presented by Elisabeth Roberts
- c. III.01 Global Governance Management
 - i. Presented by Damon Knapp

Board work on Ends, Linkage Activities, and Board Education

- a. Adult Case Management
 - i. Presented by Stacey D. and Rayshell L
- b. Adult Community Living Support (CLS)
 - i. Presented by Veniece D

BOARD DECISIONS (MOTIONS) ACTIONS

Bullock presented on the QIP plan FY 24

A MOTION WAS MADE BY ROSADO, SUPPORTED BY LINIHAN TO ACCEPT THE QIP PLAN FY 24. ROLL CALL VOTE. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

COMMUNICATIONS

- a. Directors Report February 2024
- b. CAC meeting Minutes

BOARD PROCESS REVIEW AND ADJOURNMENT

Kathy Pangle requested having an abbreviation sheet attached to the agenda moving forward.

A MOTION WAS MADE BY ROSADO, SUPPORTED BY PANGLE TO ACCEPT THE BOARD PROCESS REVIEW AND ADJOURNMENT. ROLL CALL VOTE. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

MEETING ADJOURNED AT 5:50pm

Signature	
Kay Decker, Secretary	Date



BOARD POLICY V.09

AREA:	Governance		
POLICY TYPE:	Executive Limitations	PAGE:	1 of 1
POLICY TITLE:	COMMUNICATION AND SUPPORT TO THE BOARD	EFFECTIVE: REVIEWED:	09/28/2022 03/26/2024

POLICY:

The CEO will not permit the board to be uninformed or unsupported in its work.

The CEO will not

- 1. Withhold, impede, or confound information relevant to the board's informed accomplishment of its job.
 - A. Neglect to submit monitoring data required by the board in Board-Management Delegation policy "Monitoring CEO Performance" in a timely, accurate, and understandable fashion, directly addressing provisions of board policies being monitored, and including CEO interpretations consistent with Board-Management Delegation policy "Delegation to the CEO," as well as relevant data.

Executive Officer Response: Proof of monitoring data can be found in your board calendar updates and each month's board packets with the Executive Limitations responses given according to the board calendar.

B. Allow the board to be unaware of any actual or anticipated noncompliance with any Ends or Executive Limitations policy, regardless of the board's monitoring schedule.

Executive Officer Response: I am not aware of any anticipated or actual noncompliance. However, I do provide weekly updates to the board on all activities going on during the week and give information necessary for the board to make decisions if necessary. This also includes any potential issues or shortcomings.

C. Allow the board to be without decision information required periodically by the board or let the board be unaware of relevant trends.

Page: <u>2 of 3</u>

Executive Officer Response: The board is presented with what I believe is all the necessary information for the board to make decisions and fulfill its roll. I also have been timely in any additional requests the board makes as a whole for further information if needed.

D. Present information in unnecessarily complex or lengthy form or in a form that fails to differentiate among information of three types: monitoring, decision preparation, and other.

Executive Officer Response: Information that is presented is presented concisely. I try to ensure that nothing is overly complicated and simplified as necessary. There are times when things are just plain complicated, and I help the board work through the thought process to show how things work and the pros/cons of any potential actions.

E. Let the board be unaware of any incidental information it requires including anticipated media coverage, threatened or pending lawsuits and material internal changes.

Executive Officer Response: At a minimum, the board chair is kept apprised of any issues that may negatively affect the agency. Working with the board chair, it is then determined what and how much information is released to the full board, especially when it is dealing with sensitive issues. When it comes to internal changes, I try to keep the board appraised of these either through weekly happenings or in my director's reports each month during the board meetings.

F. Let the board be unaware if, in the CEO's opinion, the board is not in compliance with its own policies on Governance Process and Board-CEO Linkage, particularly in the case of board behavior that is detrimental to the work relationship between the board and the CEO.

Executive Officer Response: I don't think anyone can call me unopinionated when it comes to how things are run, however, even so, I try to be respectful of the full board and offer my opinion when I feel it is necessary.

- 2. Withhold from the board and its processes logistical and clerical assistance.
 - A. Allow the board to be deprived of a workable, user-friendly mechanism for official board, officer, or committee communications.

Executive Officer Response: We have been utilizing iPads for much of the board and provide paper copies of the agency to help with the utilization of the iPads. I utilize email as the primary means of contact with the board, and I mail any emails to those who do not have an email account and cannot receive electronic copies. Board members can also contact me through various means if something is not being done satisfactorily.

Page: 3 of 3

B. Allow the board to be deprived of pleasant and efficient settings and arrangements for board and committee meetings.

Executive Officer Response: Accommodations were updated in 2022 with the board's approval. We upgraded the Projector to see better in brighter lights. Also, I recently upgraded the chairs for the board to be more uniform and comfortable for everyone.

- 3. Impede the board's holism, misrepresent its processes and role, or impede its lawful obligations.
- A. Deal with the board in a way that favors or privileges certain board members over others except when (i) fulfilling individual requests for information or (ii) responding to officers or committees with respect to duties charged to them by the board.

Executive Officer Response: I have relied on individual board members when making decisions that involve their area of expertise of that board member. Official business is generally routed through the board chair, and then a joint decision between me and the chair on how to proceed with certain duties. I will, on occasion, bounce ideas off board members to see if I can be preemptive and gather more data if necessary or to see if there isn't a different perspective to be aware of. These conversations are in no way binding to my actions, just help me gain differing prospectives from time to time.

B. Allow the board to do its work without the necessary items on its Required Approvals agenda. Necessary items are those decisions delegated to the CEO yet required by law, regulation, or contract to be board-approved, along with applicable monitoring information.

Executive Officer Response: I believe the board to be in full compliance with all rules and regulations that are required as a board member.



BOARD POLICY V.05

AREA:	Governance		
POLICY TYPE:	Executive Limitations	PAGE:	1 of 2
POLICY	FINANCIAL CONDITIONS/ACTIVITIES (MARCH	EFFECTIVE:	09/28/2022
TITLE:	2024)	REVIEWED:	03/26/2024

POLICY:

With respect to the actual, ongoing financial condition and activities, the CEO will not cause or allow the development of fiscal jeopardy or material deviation of actual expenditures from board priorities established in Ends policies.

The CEO will not

1. Expend more funds than have been received in the fiscal year to date, with the exception of federal, state, and local required services.

Executive Officer Response: Final entries for FY 23 have been input, and as a result, you see the fund balance of the agency increase to our fund balance to be 6.6 million, with an unrestricted amount of \$5.2 million. We also saw our Medicaid deficit reduced from \$1.1 million to \$871k. We have been actively restructuring and figuring out ways to better allocate our resources.

2. Use any long-term reserves.

Executive Officer Response- No long-term reserves have been expended.

3. Allow payroll and debts to be settled in an untimely manner.

Executive Officer Response- All debts have been settled in a timely manner.

4. Allow tax payments or other government-ordered payments or filings to be overdue or inaccurately filed.

Executive Officer Response- Tax payments are made through Paycor automatically.

5. Make a single purchase or commitment of greater than \$20,000. Splitting orders to avoid this limit is not acceptable.

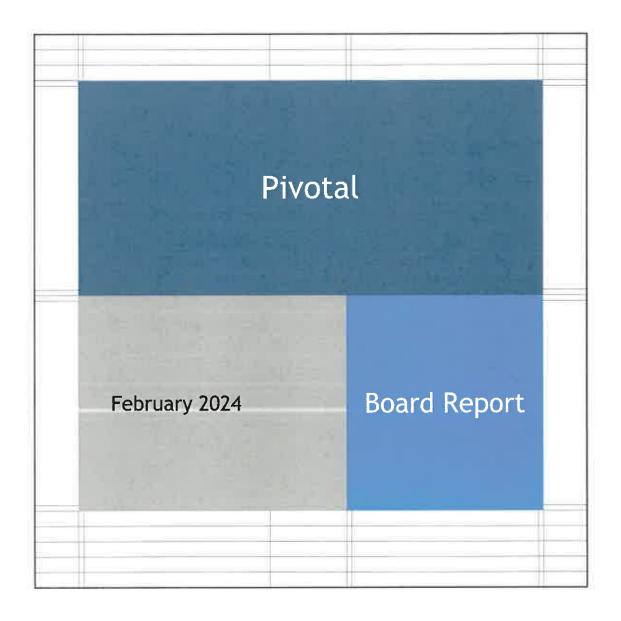
Executive Officer Response- No purchases greater than \$20,000 occurred.

6. Acquire, encumber or dispose of real estate.

Executive Officer Response- No real estate transactions have taken place.

7. Allow receivables to be unpursued after a reasonable grace period.

Executive Officer Response- Policies of uncollected funds are being followed and adhered to. Should the board wish to aggressively pursue collections such as collection agencies, I will do so. However, current practices require us to bill repeatedly for six months, and if you are not able/or do not pay, the bill is then written off. For Q1 we have written off \$4862.00.



	Balance	
Operating	September 30	Favorable
Fund	2023	(Unfavorable)
		\$ (921,596)
1,423,793	1,389,636	34,157
		3,659
		558
		2,399,560
		(21,439)
108,146	177,320	(69,174)
-	(2)	-
2,207,406	2,128,989	78,417
7,834,046	6,329,904	1,504,142
		(230,170)
	175,028	(107)
	1.00	(2,714,168)
		5,118
12,606	41,749	(29,143)
-	0.55	-
		(58,266)
		66,721
173,939	173,939	(0)
1,178,385	4,138,400	(2,960,015)
		1,234,619
5,284,359	956,885	4,327,474
\$ 6,655,661	\$ 2,191,504	\$ 4,464,157
	\$ 1,093,802 1,423,793 88,039 13,932 2,856,050 42,878 108,146 - 2,207,406 7,834,046 1,987,956 174,921 (2,714,168) 150,680 12,606 - 836,104 556,347 173,939 1,178,385	Operating Fund September 30 2023 \$ 1,093,802 \$ 2,015,398 1,389,636 88,039 84,380 13,932 13,374 2,856,050 456,490 42,878 64,317 108,146 177,320 - 2,207,406 2,128,989 7,834,046 6,329,904 1,987,956 2,218,126 175,028 (2,714,168) 150,680 145,562 12,606 41,749 836,104 894,370 556,347 489,626 173,939 173,939 173,939 173,939 173,939 173,939 1,371,302 1,234,619 5,284,359 956,885

Pivotal				
Statement of Activities	20. 2024			
October 1, 2023 through Februa	ry 29, 2024			
	Operating Fund	Projected Total Activities	Prior Year Total Activities	Favorable (Unfavorable)
	ĺ			
Operating revenue				
SWMBH Funding				
Medicaid capitation	\$ 7,422,676	\$ 17,814,422	\$17,310,793	\$ 503,630
Medicaid capitation - Settlement	1,040,891	2,498,138		2,498,138
MlHealth Link	-			
MIHealth Link - Settlement	-			
Healthy Michigan Plan	977,804	2,346,730	3,397,534	(1,050,804)
Healthy Michigan Plan - Settlement	(169,828)	(407,587)		(407,587)
CCBHC prepayment	1,305,218	3,132,523	3,017,272	115,251
CCBHC - Settlement	647,204	1,553,290		1,553,290
SUD Block Grant			78,969	(78,969)
Federal & State Sources				
State general fund	434,400	1,042,560	792,561	249,999
State general fund - Settlement				_
Federal and state grants	340,733	817,759	1,030,607	(212,848)
Local revenue				
County appropriation	107,195	257,268	257,268	
Client fees	153,501	368,402	162,671	205,731
Performance Based Incentive Progra			133,017	(133,017
Rent revenue	2,160	5,184	9,610	(4,426
Other revenue	40,352	96,845	83,017	13,828
	,	,		,
Total operating revenue	12,302,306	29,525,534	26,273,319	3,252,215
Operating expenses				
Administration	1,648,164	3,955,594	3,632,432	323,161
Internal Services	2,376,016	5,702,438	5,174,438	(528,000
Provider claims	7,103,417	17,048,201	16,769,534	(278,667
Grant expenses	263,531	632,474	794,985	162,511
Vehicles	10,949	26,278	34,771	8,494
Facilities	179,758	431,419	556,822	125,402
Total operating expenses	11,581,835	27,796,404	26,962,983	(187,098
Change in net position	720,471	1,729,130	(689,664)	2,418,794
Net position, beginning of year	5,935,190	5,935,190	2,881,168	
Net position, end of year	\$ 6,655,661	\$ 7,664,320	\$ 2,191,504	

Pivotal				
Statement of Activities				
The second secon	rough Fohruse	20 2024		
Budget to Actual - October 1, 2023 th	rough reblual)	7 29, 2024		
	Original Budget	YTD Budget	YTD Actual	Over (Under) Budget
Operating revenue				
SWMBH Funding				
Medicaid capitation	\$12,517,716	\$ 5,215,715	\$ 7,422,676	\$ 2,206,961
Medicaid capitation - Settlement	\$ 12,517,710	\$ 3,213,713	1,040,891	1,040,891
MIHealth Link		12.1	1,040,021	1,040,671
MIHealth Link - Settlement	-	12/1		- 37
Healthy Michigan Plan	2,733,523	1,138,968	977,804	(161,164)
Healthy Michigan Plan - Settlement	2,733,323	1,130,700	(169,828)	(169,828)
	0.947.475	4 111 140		
CCBHC prepayment	9,867,475	4,111,448	1,305,218 647,204	(2,806,230) 647,204
CCBHC - Settlement	70.040	22.002	047,204	
SUD Block Grant	78,968	32,903	•	(32,903)
Federal & State Sources	4.040.544	42.4.400	42.4.400	40
State general fund	1,042,561	434,400	434,400	(0)
State general fund - Settlement		E14 411	2 10 722	(DOE 000)
Federal and state grants	1,359,938	566,641	340,733	(225,908
Local revenue		(2)		
County appropriation - St Joseph County	257,268	107,195	107,195	
Client fees	149,200	62,167	153,501	91,334
Performance Based Incentive Program	•	357		100
Rent revenue	9,960	4,150	2,160	(1,990)
Other revenue	40,000	16,667	40,352	23,685
Total operating revenue	28,056,609	11,690,254	12,302,306	612,052
Operating expenses				
Administration	4,100,791	1,708,663	1,648,164	(60,499)
Internal Services	5,538,105	2,307,544	2,376,016	68,472
Provider claims	16,386,575	6,827,740	7,103,417	275,677
Grant expenses	1,359,938	566,641	263,531	(303,110
Vehicles	30,000	12,500	10,949	(1,551
Facilities	641,200	267,167	179,758	(87,409
			44 804 00-	4400 415
Total operating expenses	28,056,609	11,690,254	11,581,835	(108,419
Change in net position			720,471	720,471
Change in her position			720,471	720,471
Net position, beginning of year	5,935,190	5,935,190	5,935,190	
		i i		
Net position, end of year	\$ 5,935,190	\$ 5,935,190	\$ 6,655,661	\$ 720,471



BOARD POLICY III.02

AREA:	Governance		
POLICY TYPE:	Board-Management Delegation	PAGE:	1 of 1
POLICY TITLE:	UNITY OF CONTROL	EFFECTIVE: REVIEWED:	09/28/2022 3/26/2024

POLICY:

Only officially passed motions of the board are binding on the CEO.

Accordingly:

- 1. Decisions or instructions of individual board members, officers, or committees are not binding on the CEO except in rare instances when the board has specifically authorized such exercise of authority.
- 2. In the case of board members or committees requesting information or assistance without board authorization, the CEO can refuse such requests that require, in the CEO's opinion, a material amount of staff time or funds or is disruptive.



BOARD POLICY III.03

AREA:	Governance		
POLICY TYPE:	Board-Management Delegation	PAGE:	1 of 1
POLICY TITLE:	ACCOUNTABILITY OF THE CEO	EFFECTIVE: REVIEWED:	09/28/2022 3/26/2024

POLICY:

The CEO is the board's only link to operational achievement and conduct, so that all authority and accountability of staff, as far as the board is concerned, is considered the authority and accountability of the CEO.

Accordingly:

- 1. The board will never give instructions to persons who report directly or indirectly to the CEO.
- 2. The board will not evaluate, either formally or informally, any staff other than the CEO.
- 3. The board will view CEO performance as identical to organizational performance, so that organizational accomplishment of board stated Ends and avoidance of board proscribed means will be viewed as successful CEO performance.



BOARD POLICY III.04

AREA:	Governance		
POLICY TYPE:	Board-Management Delegation	PAGE:	1 of 1
POLICY TITLE:	DELEGATION TO THE CEO	EFFECTIVE: REVIEWED:	09/28/2022 3/26/2024

POLICY:

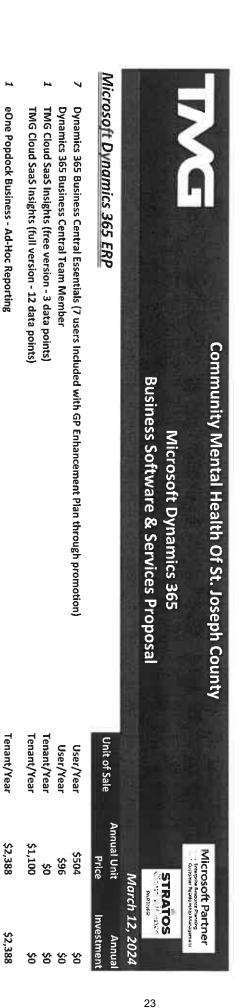
The board will instruct the CEO through written policies which prescribe the organizational Ends to be achieved, and describe organizational situations and actions to be avoided, allowing the CEO to use any reasonable interpretation of these policies.

Accordingly:

- The board will develop policies instructing the CEO to achieve specified results, for specified recipients at a specified relationship between cost and results. These policies will be developed systematically from the broadest, most general level to more defined levels, and will be called Ends policies. All issues that are not Ends issues as defined above are Means issues.
- 2. The board will develop policies that limit the latitude the CEO may exercise in choosing the organizational means. These limiting policies will describe those practices, activities, decisions and circumstances that would be unacceptable to the board, even if they were to be effective. These policies will be developed systematically from the broadest, most general level to more defined levels; they will be called Executive Limitations policies. The board will never prescribe organizational means of the CEO.
 - a. Below the global level, a single limitation at any given level does not limit the scope of any foregoing level.
 - b. Below the global level, the aggregate of limitations on a given level may embrace the scope of the foregoing level, but only if justified by the CEO to the board's satisfaction.
- 3. As long as the CEO uses *any reasonable interpretation* of the board's Ends and Executive Limitations policies, the CEO is authorized to establish all further policies, make all decisions, take all actions, establish all practices and develop all activities. Such decisions of the CEO shall have full force and authority as if decided by the board.

SUBJECT: Delegation to the CEO Page: 2 of 2

The board may change its Ends and Executive Limitations policies, thereby shifting the boundary between board and CEO domains. By doing so, the board changes the latitude of choice given to the CEO. But as long as any particular delegation is in place, the board will respect and support the CEO's choices.



Professional Services

Planning, Statement of Work - Flat Fee Project Management - Flat Fee Paid Monthly, See note 4

Inves **Total Annual Software Investment**

\$55,640 \$58,028

\$2,388

\$11,988

\$7,000

\$900

\$1,700

\$2,388

Total Services Investment Total Investment

Payment Information

First Month Project Management Fee Due Upon Order First Year Subscriptions Deposit Due Upon Order

First Month Status Meeting Due Upon

Planning Fee Due Upon Order Total Due Upon Order

Services estimate includes General Ledger, Accounts Payable, Bank Reconciliaton and PCE

-	_	_	-		10	(0.	_		
0	INT 24					SM M	MP	N	
\$0	\$5,040	\$0	\$5,040	\$5,040	\$2,100	\$5,040	\$7,000	\$10,000	

Total Software Investment:

\$2,388

Estimated

Hours

Services

Tota

			stment Summary
\$55,640	160	Total Professional Services Estimated Investment:	
\$3,360	16	SUP	Support
\$4,200	20	UAT	User Acceptance Testing
\$4,620	22	NT	Training
\$840	4	CN	Consulting
\$3,360	16	RPT	Reporting
\$0	0	DV	Customization
\$5,040	24	TNI	Data Integration
\$0	0	MIG	Historical Data Migration
\$5,040	24	MIG	Current Data Migration
\$5,040	24	CFG	Configuration
\$2,100	10	SY	Installation
\$5,040		MS	Status Meetings - Flat Fee Paid Monthly, See note 4
4.7000			

Confidential Page 1 of 3

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NOCE

- The quoted software/subscription prices are guaranteed for a period of thirty days from the date of this quote
- 7 The Dynamics 365 Business Central licensing quoted is based on a Microsoft GP Enhancement promotion where you receive D365 Business Central licenses with your GP represents a 40% discount from the retail price. This promotion is renewable annually for up to 3 years total and assumes payment of your annual GP renewal each April to enhancement plan. Based on the value of your GP plan you will have access to 7 Business Central users. Any users needed above 7 will be priced at \$504 per user per year. This
- 3 Services are estimated and will be billed as utilized.
- Travel time, if required, will be billed both ways at half the project rate to the client site. This is NOT quoted in the time above
- Project Management will be billed as a flat monthly fee throughout the duration of the project and the first month is due upon acceptance of this proposal. The fee for this project This project is quoted at the rate of \$210/hour for all services except for the Project Management, Planning, Status Meetings and System Architecture services.
- each month through 30 days post go-live or project acceptance, whichever is later. Monthly Project Management fees are not prorated. will be \$1,700 per month. The recurring Project Management billing will begin the first of the month after the Implementation Planning Study starts and will be billed the first of
- Status Meetings will be billed as a flat monthly fee throughout the duration of the project and the first month is due upon acceptance of this proposal. The fee for this project will Project Planning will be billed as a flat fee for this project and is due upon acceptance of this proposal.
- through 30 days post go-live or project acceptance, whichever is later. Monthly Status Meeting fees are not prorated. be \$900 per month. The recurring Status Meeting billing will begin the first of the month after the Implementation Planning Study starts and will be billed the first of each month
- G The TMG SaaS Insights is a system monitoring tool that we use to help support your system and keep you and optimum performance. The free version has 3 key data points more complex projects. monitored. The paid version (\$1,100/year) provides 9 additional key data point monitoring and some more advanced / detailed reports. The paid version is required for larger /
- Assumptions:
- The quoted services are based on our current knowledge of client's environment and the clients required solution
- All hours will be validated during the Implementation Planning Study some categories may increase, others may decrease.
- Microsoft subscriptions cannot be cancelled or transferred until the end of the chosen term. If client leaves within a contract year, the remaining payments of the contract will be
- Contracts will auto-renew at the end of their term in the increments of the chosen term unless cancelled/terminated with 90 days advance notice

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- ø accessing your system. You will still be responsible for the subscription costs for the term of the agreement and access will be restored upon payment of overdue balance. Subscription payments must remain current for the term of the contract. Unpaid subscriptions for longer than thirty (30) days will be suspended thereby preventing you from
- 10 Subscriptions require EFT Authorization form completion before order can be initiated. Purchased software requires a check/EFT upon acceptance of proposal
- 11 Subscriptions and software will not be ordered until the IPS has been completed and the statement of work has been accepted.
- 12 Data migration hours are estimated in two categories:
- Current Data Migration consists of the migration of master data files like Chart of Accounts, Customers Vendors and Items as well as transactional data like open AP/AR, open Sales Orders. Only open transactions are migrated into Dynamics 365. Current data migration is a part of every project.
- Historical Data Migration consists of the closed or posted transactional data like ppsted payables, posted invoices, posted & cleared checks, etc. Historical transactions do not get be moved into a data repository that is outside of Dynamics 365 but is queriable within Dynamics 365. This is not a standard part of most projects but can be included migrated into Dynamics 365. It is generally not cost effective to try to force historical data from one system into another system with a different data structure. Historical data can

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Community Mental Health Of St. Joseph County



Microsoft Dynamics 365
Business Software & Services Proposal

and development processes. Integration and development hours (if stated) are only a preliminary estimate and maybe updated as part of the IPS. Solution Architecture hours are a key part of the integration

14 This proposal is subject to the terms and conditions of The TM Group Master Services Agreement.

Proposal Acceptance

We agree to the terms of the proposal as stated above. We understand that purchased software is non-refundable.

Signature:

Name:

Title:

Date:

- x Payment by EFT Withdrawal
-] Subscribe with Monthly Contract Term
- x Subscribe with Annual Contract Term

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RECIPIENT RIGHTS ADVISORY COMMITTEE APPOINTMENTS

The following individuals are up for appointment or re-appointment for a 3-year term to the Recipient

Rights Advisory Committee:

Mary Bowers

Kathy Pangle

Kay Decker

Ben Carmichael

Chris Maher

Michael Houck

Karen Burg

Larry Henneman (New member)

Rights Staff:

Michael Sidener/ORR

Directors Report March 2024

Administrative

- Attended HSC meeting
- · Attended CMHA planning group
- Attended Operations Committee, we proposed a 90/10 split alternative to SWMBH's PBIP payments with an SUD carve out for fiscal years 23 and 24 and going to a full 90/10 split for FY 25 and beyond.
- Attended Summit Pointes Board meeting; they had requested that I come over to help them understand Carver Policy governance.
- Attended SJC Housing Task Force Meeting
- Attended an Administrative Efficiencies Advisory Committee meeting.
- Attended SWMBH board meeting with Carol and Cathi
- Attended Covered Bridge Finance and Board Meeting
- Attended High School Mentoring for Seniors at Sturgis High School
- Attended Operations Committee
- Attended Beacon Health Systems Health Advisory Council
- Attended the Administrative Efficiency Advisory Committee through the state.
- Attended a two-day training session regarding the Community Health Needs Assessment that Beacon is working on completing for a four-county area that Beacon services.
- Attended Suicide Prevention Task Force
- Met with Brad Casemore and Garyl G. from SWMBH to discuss financials
- Reviewed proposals from staff/management for Pivotal Redesign options
- Behavioral Health Urgent Care Should have definitive requirements by April 1st, 2024.
 More information to come as I get it.

Clinical

- We had our first quarterly staff meeting at the Sturges Young Auditorium. It was well received, and I plan to do this again this year and gather feedback on how people like it.
- Bryann Books was recognized for her recent certification for her newest credentials.
- I attended a bi-monthly meeting with Eleos. We have an official go-live date of May 15th.
- Scheduled a Secondary Trauma and trauma Fatigue training in May as requested by staff in the staff satisfaction survey.

Human Resources

Open Positions:

- Police Social Worker Sherriff's Department
- Children's Therapist
- Access care Manager I/II
- Clubhouse Advocate
- Autism Coordinator/BCBA
- Paret Support Partner

Transfers:

- Denise B. is transferring to Children's Case Manager (Opens up Access Care Manager I)
- Kendra B. is transferring to Children's Case Manager (Opens up Clubhouse Advocate)

Resignations:

- Clark F. is looking to retire, he is transitioning into a part-time (20 hr/wk) position and will stay on to train our next replacement (Opens up Parent Support Partner Position)
- Sara P. has taken a job with White Pigeon Schools. Has agreed to stay on and carry a caseload (10 hrs/wk) (Opens up Autism Coordinator/BCBA position)

CUSTOMER ADVISORY COMMITTEE MINUTES March 11, 2024

Members present: Donnie, Gail, Jen, and Wayne, Tina (virtual)

Facilitated by: Marie

Contact information on membership roster was updated.

GUEST SPEAKER

Peer Support Specialist Kim Fultz provided an overview of the ACT program and explained her role on the treatment team. The presentation was well received by the committee, and members had questions regarding discharge criteria as well as how to support friends, neighbors, or others in the community experiencing signs of psychosis or another mental health crisis. Kim will see if any ACT clients would be interested in joining the CAC.

PEER GROUP UPDATE (See attached flyers)

- Continuing to offer the weekly Connections group in Centreville focused on practicing social and coping skills. An additional Connections group will be starting in Three Rivers on April 2.
- The Maternal Mental Health support group began in Sturgis earlier this month.
 We have promoted this at the Pregnancy Helpline and also plan to distribute flyers at local events such as the Mom 2 Mom sale, community baby shower, and Project Connect.
- Additionally, our recovery coaches have been doing weekly outreach at the local jail, and their programs have had high attendance and received positive feedback.

MEMBER FEEDBACK

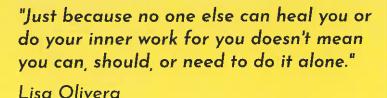
- The waiting room in the Centreville office was crowded before today's meeting, which caused anxiety for one member who was unable to sit down. They recommended that more seating be made available, and the space expanded if possible.
- Several members were happy to have the option to receive their stipend payments via direct deposit.
- All members have been satisfied with their current services and reported no other concerns at this time.

OTHER BUSINESS

- Members found it helpful to learn about what else Pivotal offers outside of their own services. We will reach out to other staff and community partners to find guest speakers for future meetings.
- We are working to update the CAC membership application and draft guidelines for committee roles, meeting structure, member recruitment, and other relevant topics.
- The SWMBH Customer Advisory Committee has been seeking a member to represent St. Joseph County. Application information was offered to CAC members.
- Next month we plan to review the Quality Improvement Plan as well as results of the Consumer Satisfaction Survey.

Remaining meeting dates for 2024:

- April 8
- May 13
- June 10
- July 8
- August 12
- September 9
- October 14
- November 11
- December 9



PEER
CONNECTIONS
SUPPORT GROUP

Join our community of peers to share our lived experience, encourage each other, learn about various mental health topics, practice different wellness strategies, and engage in games, crafts, and other activities to enhance social support and personal enrichment.

This group is facilitated by peer support specialists in recovery from mental illness and/or substance abuse and is open to adults 18 & up wishing to improve their emotional and overall health in a safe, supportive, and strengths-based atmosphere.

CENTREVILLE - Thursdays 12:00-1:30 pm 677 E. Main St.

THREE RIVERS - Tuesdays 1:30-3:00 pm 1020 Millard St.



To sign up: Contact Marie Cherry (269) 467-1001 x.384 or mcherry@pivotalstjag.org

Maternal Mental Health Support Group



Encouraging women through pregnancy, postpartum, and early childhood

The joys of motherhood can often be overshadowed by thoughts, feelings, and circumstances that are hard to talk about. Nurture your emotional wellness by coming together with other moms who have been there as we share our stories and navigate this journey together.

Thursdays 3:00-4:30 pm

(Starting March 7, 2024)

Pivotal Sturgis

(1555 E. Chicago Rd. in Maplecrest Plaza next to Dollar General)

Contact: Marie Cherry, Peer Support Services (269) 221-1750



BUILDING A BRIDGE FROM ADDICTION TO SOBRIETY

Recovery is possible.

Sobriety was the greatest gift I gave myself.

Tuesdays: Women- 8:30am & Men- 9:45am

Location: GYM

*For more information or to register, complete a kite. Attention, Tracey Cole & Betsy Wright







PRESENTS

Autism Awareness: Empowering Individuals, Inspiring Communities

April 18th

5:30 - 7:00 pm

Pivotal
677 E Main St. Centreville, MI

Mission: To raise awareness and promote an understanding of autism spectrum disorder and services offered in our community

Through expert presenters, interactive discussions, personal testimonies, our goal is to inform the community about services that are offered to support and advocate for individuals that have been diagnosed with autism and their families.

Questions or concerns please contact Sara Pope 269-816-4472