

- I. Approval of Agenda Welcome & Preliminaries: the focus for our meeting. (S. Hall)
- II. Public Comment: Guests and visitors can comment, with a maximum of 3 mins. per person. (S. Hall)
- III. RPC Financial Audit Report (C. Bullock)
- IV. Consent Agenda Ratification and approval of minutes & non-debatable items (S. Hall)
 - a. Check Register March 2024 pg.3
 - b. March Board Minutes 2024 pg. 6
 - c. April Contracts 2024 pg. 10
- V. New Officer Elections (S. Hall)
- VI. Monitoring Reports Assuring Executive and Organizational Performance (C. Bullock)
 - a. Executive Limitations: Is the organization operating within the boundaries the Board sets?
 - i. V.02- Treatment of Consumer* pg. 11
 - *ii.* V.05 Financial Conditions/Activity* pg. 15
 - 1. Quarterly Investment Report
- VII. Performance on Ends: Is the organization on track with its vision? (C. Bullock)
 - a. Report on Ends Accomplishments Subpart 2* pg. 28
 - b. Discussion on Implication of Ends Report- N/A
- VIII. Board Policy Review Do our existing policies reflect the board's current values? (New Chair)
 - a. VI-01 Global Governance Commitment Stacy L pg. 31
 - b. VI.03 Board Job Description Darci S. pg. 32
- IX. Board Work on Ends, Linkage Activities, and Board Education (5-10 min) (New Chair)
 - a. Children's Community Living Supports Christina M.
 - b. Affinity Clubhouse Holly C.
- *X.* Board Decisions (Motions) Actions: Only the Board has the authority to make them. (New Chair)
 - a. Architect**
 - b. BHUC Improvements**
 - c. QLER Psychiatry Group**
 - *d.* July Board Meeting Date & Time **
 - *e.* Formal Notice of Grievance** pg. 33
- XI. Communications: Keep the Board current on significant events and operations. (C. Bullock)
 - a. Mental Health Code Compliance Check J. Cupp pg. 37
 - b. Directors Report April 2024 pg. 38
 - c. Strategic Plan Q2 update pg. 40
 - d. Board Calendar Update pg. 44
 - e. Compliance- Southwest Michigan Behavioral Health Audit FY24 Q1 pg 45

XII. Board Process Review and Adjourn: How did we use our time, discuss relevant information, and make decisions according to our policies? What will we do in the next meetings to improve our preparation, debate, and process for decision-making? *



ADD	Attention Deficit Disorder	SAMHSA	Substance Abuse Mental Health Services
ADHD	Attention Deficit/Hyperactivity Disorder		Administration
ACT	Assertive Community Treatment	SED	Severe Emotional Disturbance (Children
AFC	Adult Foster Care		with)
BHDDA	Behavioral Health and Developmental	SMI	Severe Mental Illness (Adults with)
	Disabilities Administration	SPMI	Severely and Persistently Mentally III
BH-TEDS	Behavioral Health Treatment Episode Data	SUD	Substance Use Disorders
	Set	TANF	Temporary Assistance for Needy Families

ADD	Attention Deficit Disorder
ADHD	Attention Deficit/Hyperactivity Disorder
ACT	Assertive Community Treatment
AFC	Adult Foster Care
BHDDA	Behavioral Health and Developmental
BRUDA	Disabilities Administration
BH-TEDS	Behavioral Health Treatment Episode Data
	Set
BTC	Behavior Treatment Committee
CARF	Commission on Accreditation and
	Rehabilitation Facilities
CCBHC	Certified Community Behavioral Health
	Clinic
СІТ	Crisis Intervention Team
CLS	Community Living Supports
CMHSP	Community Mental Health Service
entitie.	Programs
CMS	Centers for Medicare and Medicaid
CIVIS	Services
CON	Certificate of Need
DAB	Disabled, Aged, Blind
HMP	Healthy Michigan Plan
HIPAA	Health Insurance Portability and
	Accountability Act
ICD	Integrated Care for Dual Eligibles
ID	Intellectually Disabled (formerly DD –
	Developmentally Disabled)
IDDT	Interactive Dual Disorder Treatment
IMH	Infant Mental Health
IOP	Intensive Outpatient Services
IPOS	Individualized Plan of Service
LBSW	Licensed Bachelor's Level Social Worker
LLBSW	Limited Licensed Bachelor's Level Social
LLDJVV	Worker
LLMSW	Limited Licensed Master's Level Social
LTIAI2AA	Worker
LLP	Limited Licensed Psychologist
LLPC	Limited Licensed Professional Counselor
	(Master's Level)
LMSW	Licensed Master's Level Social Worker
LPC	Licensed Professional Counselor (Master's
	Level)
МАСМНВ	Michigan Association of Community
	Mental Health Boards
МНР	Medicaid Health Plans
MMPBIS	Michigan Mission Performance-Based
	Indicator System
OBRA	Omnibus Budget Reconciliation Act
PCP	Person-Centered Planning
PBIP	Performance-Based Incentive Payment
	-
PIHP	Prepaid Inpatient Health Plan
PSS	Peer Support Services
QBIP	Quality Bonus Incentive Payment
SA	Substance Abuse
SAL	Service Activity Log
SCA	Standard Cost Allocation

PIVOTAL Disbursements March 2024

* Voided Checks

Check/EFT #	Vendor	Date	Amount		Description
EFT00000000685	ADAPT INC	3/1/2024	117,549.17	Specialized Residential	
64340	AMERICAN UNITED LIFE INSURANCE	3/1/2024	4,980.87	Employee Benefits	
EFT00000000692	AST - AUTISM SPECTRUM THERAPIE	3/1/2024		Autism Provider	
EFT00000000697	AUTISM OF AMERICA LLC	3/1/2024	,	Autism Provider	
EFT00000000682	BEACON SPECIALIZED LIVING SERV	3/1/2024		Specialized Residential	
64328 EFT000000000707	BLUE CROSS BLUE SHIELD OF MICH BRANDI BELCHER	3/1/2024 3/1/2024		Employee Benefits Contract-Access	
EFT000000000703	BRONSON-ACADIA JOINT VENTURE L	3/1/2024		Inpatient Services	
EFT000000000698	BROOKSIDE CARE LLC	3/1/2024	•	Specialized Residential	
64332	CENTURYLINK	3/1/2024		Utilities	
64339	CONLIN, MCKENNEY & PHILBRICK P	3/1/2024	577.50	Legal	
EFT00000000704	DEAR COUNTRY AFC	3/1/2024		Specialized Residential	
64334	DELTA DENTAL	3/1/2024	· ·	Employee Benefits	
EFT00000000706	DENISE RENEE BINGAMAN DBA JDBI	3/1/2024	,	Contract-After Hours Emergency	
EFT00000000687	DOCTORS NEUROPSYCHIATRIC HOSPI	3/1/2024 3/1/2024		Inpatient Services Specialized Residential	
EFT000000000690 EFT000000000678	FLATROCK MANOR FOREST VIEW HOSPITAL	3/1/2024		Inpatient Services	
EFT000000000691	GAGAN S PC	3/1/2024		Contract-Psychiatrist	
EFT000000000701	GREAT LAKES CLEANING SERVICE	3/1/2024		Janitorial Services	
EFT00000000688	HARBOR OAKS HOSPITAL	3/1/2024	20,675.00	Inpatient Services	
64335	HAVENWYCK HOSPITAL	3/1/2024	17,595.90	Inpatient Services	
EFT00000000695	HEART 2 HEART AUTISM CENTER LL	3/1/2024		Autism Provider	
EFT00000000679	HILLSDALE COMMUNITY HEALTH	3/1/2024		Inpatient Services	
EFT00000000689	HR ALLIANCE 1 INC	3/1/2024		Fiscal Intermediary	
EFT000000000694		3/1/2024 3/1/2024		Contract-Access, Outpatient Employee Benefits	
EFT000000000705 64333	ISOLVED BENEFIT SERVICES KERWIN ELECTRIC INC	3/1/2024		Maintenance	
EFT00000000683	KONICA MINOLTA BUSINESS SOLUTI	3/1/2024		Printers	
EFT000000000702	KRISTI MERRILLS PLC	3/1/2024	85.00	Contract-OBRA Assessment	
EFT00000000681	KSS ENTERPRISES	3/1/2024	330.83	Supplies	
EFT000000000696	LIFETREE BEHAVIORAL HEALTH	3/1/2024	38,122.61	Autism Provider	
64329	MICHIGAN COUNCIL #25	3/1/2024		Union Dues	
64330	MICHIGAN GAS UTILITIES	3/1/2024		Utilities	
64337	NAVIA BENEFIT SOLUTIONS	3/1/2024		Employee Benefits	
64341 64342	NEUROBEHAVIORAL HOSP OF NW IND ON TIME SPORTS	3/1/2024 3/1/2024		Inpatient Services Burr Oak Shirts	
EFT00000000693	RIPPLE EFFECTS AUTISM LEARNING	3/1/2024		Autism Provider	
EFT000000000686	SPECTRUM COMMUNITY SERVICES	3/1/2024		Specialized Residential	
EFT00000000677	ST JO CO TRANSPORTATION AUTHOR	3/1/2024		Transportation	
EFT00000000676	ST JO CO UNITED WAY	3/1/2024	182.00	Employee Donations	
64331	ST JOSEPH COUNTY ISD	3/1/2024		CPI Certification	
EFT000000000684	STATE OF MICHIGAN	3/1/2024		State Inpatient	
64336	STRATUS VIDEO LLC	3/1/2024		Interpreter	
EFT00000000680	STUART WILSON, CPA PC	3/1/2024		Fiscal Intermediary Contract-Testing	
64338 EFT000000000700	SUSAN PATTISON SYNTHESIS ABA	3/1/2024 3/1/2024		Autism Provider	
EFT000000000699	WMU CENTER FOR DISABILITIES	3/1/2024	,	Autism Provider	
64343	WOODBROOK APARTMENTS	3/1/2024	652.00	Client Room/Board	
EFT000000000714	ADAPT INC	3/8/2024	1,445.98	Specialized Residential	
EFT00000000715	AGAPE AFC HOME	3/8/2024	14,128.80	Specialized Residential	
EFT00000000736	AUTISM OF AMERICA LLC	3/8/2024		Autism Provider	
64354	BCA - STONECREST CENTER	3/8/2024		Inpatient Services	
64352	BEACON MEDICAL GROUP BEHAVIORA	3/8/2024		Inpatient Services	
EFT000000000713	BEACON SPECIALIZED LIVING SERV	3/8/2024 3/8/2024		Specialized Residential Contract-Access	
EFT000000000743 EFT000000000737	BRANDI BELCHER BROOKSIDE CARE LLC	3/8/2024		Specialized Residential	
EFT000000000744	CAROL NACCARATO	3/8/2024		Board Member	
64347	COMCAST	3/8/2024	159.49	Utilities	
EFT00000000719	COMMUNITY LIVING OPTIONS	3/8/2024	68,574.08	Specialized Residential	
EFT000000000722	COVERED BRIDGE HEALTHCARE	3/8/2024		Drug Screening	
EFT00000000708	CRETSINGER CARE HOMES LTD	3/8/2024		Specialized Residential	
64356	DAMON KNAPP	3/8/2024		Board Member	
EFT000000000726	DATA GUARDIAN	3/8/2024		Utilities Specialized Residential	
EFT00000000742	DEAR COUNTRY AFC	3/8/2024		Specialized Residential Board Member	
EFT000000000731 EFT000000000716	ELISABETH ROBERTS FALCO CORPORATION	3/8/2024 3/8/2024		Specialized Residential	
64344	FRED'S PHARMACY	3/8/2024		Client Pharmacy	
/		-, -, -, -, -, -, -, -, -, -, -, -, -, -	· · ·		

EFT000000000728 FET00000000734 EFT00000000738 EFT0D000000741 64353 EFT00000000723 64346 64357 EFT00000000745 EFT00000000746 EFT00000000721 64350 EFT000000000747 64355 EFT00000000733 64358 EFT00000000739 EFT00000000732 FFT00000000735 EFT000000000709 EFT00000000710 EET000000000718 EFT000000000727 EFT000000000711 64351 EFT00000000720 EFT00000000730 64345 EFT00000000740 EFT000000000712 FFT000000000725 EFT000000000717 EFT000000000729 64348 EFT00000000724 64349 EFT00000000760 64368 64359 64360 64362 EFT00000000759 EFT000000000756 64365 64367 EFT000000000751 64363 EFT00000000748 EFT00000000757 FFT000000000758 64371 EFT00000000754 EFT00000000755 EFT000000000761 64370 EFT00000000753 EFT000000000750 £FT00000000749 EFT000000000752 64364 64361 64366 64369 EFT000000000767 64382 EFT00000000774 EFT00000000782 64378 EFT000000000765 64372 EFT00000000789 EFT00000000783 EFT00000000788 64373 64376 EFT00000000787

GAGAN 5 PC GIDDINGS AFC HOME LLC GIDDINGS AFC II GREAT LAKES CLEANING SERVICE HAVENWYCK HOSPITAL HR ALLIANCE 1 INC INDIANA MICHIGAN POWER INSPIRATION STUDIO DESIGNS ISABEL DETWILER JONATHAN ANTHONY KATHERINE DECKER KATHY PANGLE KIMBERLY FULTZ KONICA MINOLTA PREMIER FINANCE LIFETREE BEHAVIORAL HEALTH LRS, LLC LUIS ROSADO LYDIA MARIE CHAPA NYUMBANI AFC PARMETER AFC PINE REST CHRISTIAN MHS PLEASANT ACRES LLC PLEASANT PINES REHMANN **RESIDENTIAL OPPORTUNITIES INC** RICHARD SHAFFER RIPPLE EFFECTS AUTISM LEARNING SEMCO ENERGY GAS COMPANY STACY LINIHAN STUART WILSON, CPA PC SUPERIOR CARE OF MICHIGAN THE MEADOWS THE TM GROUP INC TWIN COUNTY COMMUNITY PROBATIO UNITY GROUP II VERIZON WIRELESS BRANDI BELCHER CHASE CARD SERVICES CITY OF STURGIS CITY OF THREE RIVERS COMCAST DENISE RENEE BINGAMAN DBA JDBI DONALD KITCHEN JR FIDELITY SECURITY LIFE FRONTIFR GAGAN S PC GAIL LECOUNT GRYPHON PLACE INNOVATEL TELEPSYCHIATRY LLC ISOLVED BENEFIT SERVICES JENNIFER HENDRICKS LAKESIDE CUSTOM BUILDERS LLC LYDIA MARIE CHAPA LYNELLE GIRTON-THRASHER NAVIA BENEFIT SOLUTIONS RILEY PUMPKIN FARM ST JO CO TRANSPORTATION AUTHOR ST JO CO UNITED WAY THE TM GROUP INC VERIZON WIRELESS WASTE MANAGEMENT OF MICHIGAN WAYNE SIMMONS WEX BANK ADAPT INC ALTERNATIVE CHOICES AST - AUTISM SPECTRUM THERAPIE AUTISM OF AMERICA LLC BEACON MEDICAL GROUP BEHAVIORA BEACON SPECIALIZED LIVING SERV BLUE CROSS BLUE SHIELD OF MICH BRANDI BEI CHER BROOKSIDE CARE LLC CARE FROM THE HEART CENTRAL MANUFACTURING SERVICES CENTURYLINK DEAR COUNTRY AFC

3/8/2024 3/15/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024 3/22/2024

7,828.00 Contract-Psychiatrist 11.890.00 Specialized Residential 10,706.51 Specialized Residential 1,150.00 Janitorial Services 25,004.70 Inpatient Services 3,748.32 Fiscal Intermediary 345.10 Utilities 843.00 Services/Supplies 400.00 Contract-After Hours Emergency 22.40 Employee Expense Reimbursement 70.10 Board Member 63.40 Board Member 45.44 Employee Expense Reimbursement 1,875.25 Printers 21,373.00 Autism Provider 127.20 Trash Disposal-TR 66.08 Board Member 1,715.00 Contract-Wraparound 21,070.62 Specialized Residential 8,728.71 Specialized Residential 18,396.00 Inpatient Services 36,489.25 Specialized Residential 28,376.55 Specialized Residential 23,973,65 Contract-Billing 17,475.00 Specialized Residential 50.00 Board Member 21,192,36 Autism Provider 683.12 Utilities 50.00 Board Member 12,853.96 Fiscal Intermediary 8,101.44 Specialized Residential 36,892.28 Specialized Residential 500.00 IT 2,480.00 DRC 24,126.24 Specialized Residential 3,839.99 Employee Cell Phones 500.00 Contract-Access 13.800.72 Credit Card 1.480.94 Utilities 120.46 Utilities 263.80 Utilities 1,959.52 Contract-After Hours Emergency 25.00 Committee Fee 998.68 Employee Benefits 488.01 Utilities 8,652.00 Contract-Psychiatrist 44 50 Committee Fee 714.12 After-Hours Emergency Answering Service 8,808.00 Contract-Access, Outpatient 75.00 Employee Benefits 25.00 Committee Fee 1,400.00 Maintenance 2,170.00 Contract-Wraparound 250.00 Contract-Supervision 100.00 Employee Benefits 450.00 Snow Removal 1.182.00 Transportation 182.00 Employee Donations 3.195.09 IT 184.05 Employee Cell Phones 400.59 Utilities 26.34 Committee Fee 1,124.71 Shell Gas 362,381.06 Specialized Residential 2,190.76 CLS 9,070.83 Autism Provider 6.763.64 Autism Provider 200.00 Inpatient Services 192.00 Specialized Residential 100.082.30 Employee Benefits 600.00 Contract-Access 9,500.00 Specialized Residential 9.763.43 Specialized Residential 5.665.00 Rent-Three Rivers 145.34 Utilities 5,630.40 Specialized Residential

EFT00000000770	DOCTORS NEUROPSYCHIATRIC HOSPI	3/22/2024	2,310.00 Inpatient Services
64380	EVERSTREAM SOLUTIONS LLC	3/22/2024	500.00 Utilities
EFT000000000771	FLATROCK MANOR	3/22/2024	62,576.20 Specialized Residential 8,652.00 Contract-Psychiatrist
EFT00000000772	GAGAN S PC	3/22/2024	2,300.00 Janitorial Services
EFT00000000786	GREAT LAKES CLEANING SERVICE HEART 2 HEART AUTISM CENTER LL	3/22/2024 3/22/2024	10,922.46 Autism Provider
EFT00000000777	ISABEL DETWILER	3/22/2024	848.51 Contract-After Hours Emergency
EFT00000000790	KONICA MINOLTA BUSINESS SOLUTI	3/22/2024	60.00 Printers
EFT000000000766 EFT000000000778	LIFETREE BEHAVIORAL HEALTH	3/22/2024	31,999.07 Autism Provider
EFT000000000781	MAPLECREST LLC	3/22/2024	3,183.00 Rent-Sturgis
EFT000000000776	MIRACLE'S LAWN SERVICE	3/22/2024	560.00 Snow Removal
EFT000000000780	NYUMBANI AFC	3/22/2024	369.66 Specialized Residential
EFT000000000768	PETER CHANG ENTERPRISES INC	3/22/2024	12,938.63 PCE
EFT000000000762	PINE REST CHRISTIAN MHS	3/22/2024	25,836.00 Inpatient Services
64383	PRESIDIO NETWORKED SOLUTIONS G	3/22/2024	26,359.43 Security System
EFT00000000784	PROFESSIONAL REHABILITATION SE	3/22/2024	6,829.60 Client Services
64377	RESIDENTIAL OPPORTUNITIES INC	3/22/2024	16,310.00 Specialized Residential
EFT00000000775	RIPPLE EFFECTS AUTISM LEARNING	3/22/2024	57,535.43 Autism Provider
EFT00000000773	SAFEHAUS INC	3/22/2024	990.00 Specialized Residential
EFT00000000769	SPECTRUM COMMUNITY SERVICES	3/22/2024	142.50 Specialized Residential
EFT00000000764	ST JOSEPH COMMUNITY CO-OP INC	3/22/2024	24,146.49 Specialized Residential
64374	STATE OF MICHIGAN	3/22/2024	18,537.00 MRS-Cash Match. DFA24-75002
64379	STRATUS VIDEO LLC	3/22/2024	136.74 Interpreter
EFT00000000763	STUART WILSON, CPA PC	3/22/2024	14,906.50 Fiscal Intermediary
64381	STURGES-YOUNG CENTER FOR THE A	3/22/2024	800.00 Employee Training
EFT00000000785	SYNTHESIS ABA	3/22/2024	5,200.56 Autism Provider
EFT000000000779	THE VESTIGE GROUP LLC	3/22/2024	354.90 Employee Alert Buttons
EFT000000000791	TRAVIS KOHL	3/22/2024	26.00 Employee Expense Reimbursement
64375	VILLAGE OF CENTREVILLE	3/22/2024	662.12 Utilities
EFT00000000795	BRANDI BELCHER	3/29/2024	500.00 Contract-Access
EFT000000000794	DENISE RENEE BINGAMAN DBA JDBI	3/29/2024	172.00 Contract-After Hours Emergency
64384	FARMERS STATE BANK	3/29/2024	13,461.14 Mortgage
EFT00000000796	ISABEL DETWILER	3/29/2024	800.00 Contract-After Hours Emergency
EFT00000000793	LYDIA MARIE CHAPA	3/29/2024	1,925.00 Contract-Wraparound
EFT00000000792	TINA BULLARD	3/29/2024	25.00 Committee Fee
	Total Amount of Non-Void Checks & EFTs		2,029,347.06
Electronic Debit	ISOLVED BENEFIT DEBIT CARD	3/4/2024	38.91 Employee Benefits
Electronic Debit	ISOLVED BENEFIT DEBIT CARD	3/4/2024	770.00 Employee Benefits
Electronic Debit Electronic Debit	ISOLVED BENEFIT DEBIT CARD EMPOWER	3/4/2024 3/4/2024	
		• •	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits
Electronic Debit	EMPOWER	3/4/2024 3/4/2024 3/4/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits
Electronic Debit Electronic Debit	EMPOWER EMPOWER	3/4/2024 3/4/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits
Electronic Debit Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/5/2024 3/7/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll
Electronic Debit Electronic Debit Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/5/2024 3/12/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned
Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/7/2024 3/12/2024 3/13/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits
Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/7/2024 3/12/2024 3/13/2024 3/14/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits
Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER	3/4/2024 3/4/2024 3/5/2024 3/5/2024 3/12/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 2,41.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 6,853.68 Employee Benefits
Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER EMPOWER	3/4/2024 3/4/2024 3/5/2024 3/5/2024 3/12/2024 3/13/2024 3/13/2024 3/14/2024 3/14/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 6,853.68 Employee Benefits 13,514.11 Employee Benefits
Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER EMPOWER PAYCOR INC	3/4/2024 3/4/2024 3/5/2024 3/5/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 6,853.68 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll
Electronic Debit Electronic Debit	EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC PAYCOR INC	3/4/2024 3/4/2024 3/5/2024 3/7/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 13,514.11 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Payroll
Electronic Debit Electronic Debit	EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC PAYCOR INC OPTUM BANK	3/4/2024 3/4/2024 3/5/2024 3/7/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Payroll 12,265.37 Employee Benefits
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC PAYCOR INC OPTUM BANK SQUARE INC	3/4/2024 3/4/2024 3/5/2024 3/7/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/15/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 13,514.11 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Payroll 12,265.37 Employee Benefits 5.75 Client Refund Fee
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC PAYCOR INC OPTUM BANK SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/12/2024 3/12/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/12/2024 3/12/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Benefits 161,723.05 Employee Benefits 161,723.05 Employee Benefits 54,316.30 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER EMPOWER PAYCOR INC OPTUM BANK SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT PAYCOR INC	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/12/0024 3/12/0024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/15/2024 3/25/2024 3/25/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 2,41.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 6,853.68 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Payroll 12,265.37 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned 161,007.75 Employee Payroll
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC PAYCOR INC SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT PAYCOR INC PAYCOR INC PAYCOR INC	3/4/2024 3/4/2024 3/5/2024 3/12/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/25/2024 3/28/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 2,41.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 6,853.68 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Payroll 12,265.37 Employee Payroll 12,265.37 Employee Payroll 12,265.37 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned 161,007.75 Employee Payroll 53,240.84 Employee Payroll
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC PAYCOR INC OPTUM BANK SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT PAYCOR INC PAYCOR INC CENTURY BANK ACH FEES	3/4/2024 3/4/2024 3/5/2024 3/12/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/25/2024 3/28/2024 3/28/2024 3/28/2024	770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 2,41.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 13,514.11 Employee Benefits 164,723.05 Employee Payroll 54,316.30 Employee Payroll 12,265.37 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned 161,007.75 Employee Payroll 53,240.84 Employee Payroll 32.76 ACH Initiation Fees
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC PAYCOR INC OPTUM BANK SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT PAYCOR INC CENTURY BANK ACH FEES EMPOWER	3/4/2024 3/4/2024 3/5/2024 3/12/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/25/2024 3/25/2024 3/28/2024 3/29/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Payroll 12,265.37 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned 161,007.75 Employee Payroll 53,240.84 Employee Payroll 32.76 ACH Initiation Fees 9,892.70 Employee Benefits
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER PAYCOR INC PAYCOR INC OPTUM BANK SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT PAYCOR INC PAYCOR INC PAYCOR INC PAYCOR INC CENTURY BANK ACH FEES EMPOWER EMPOWER	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/25/2024 3/25/2024 3/28/2024 3/29/2024 3/29/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 6,853.68 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned 161,007.75 Employee Payroll 53,240.84 Employee Payroll 32.76 ACH Initiation Fees 9,892.70 Employee Benefits 7,520.38 Employee Benefits
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER EMPOWER PAYCOR INC OPTUM BANK SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT PAYCOR INC PAYCOR INC CENTURY BANK ACH FEES EMPOWER EMPOWER EMPOWER	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/25/2024 3/28/2024 3/28/2024 3/29/2024 3/29/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 5,33 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned 161,077.75 Employee Payroll 53,240.84 Employee Payroll 32.76 ACH Initiation Fees 9,882.70 Employee Benefits 7,520.38 Employee Benefits 13,783.42 Employee Benefits
Electronic Debit Electronic Debit	EMPOWER EMPOWER EMPOWER ISOLVED BENEFIT COMBINED PAYCOR INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT OPTUM BANK EMPOWER EMPOWER PAYCOR INC PAYCOR INC OPTUM BANK SQUARE INC TRANSFER TO BUSINESS SELECT CHECKING ACCOUNT PAYCOR INC PAYCOR INC PAYCOR INC PAYCOR INC CENTURY BANK ACH FEES EMPOWER EMPOWER	3/4/2024 3/4/2024 3/4/2024 3/5/2024 3/12/2024 3/13/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/14/2024 3/15/2024 3/25/2024 3/25/2024 3/28/2024 3/29/2024 3/29/2024	 770.00 Employee Benefits 10,020.33 Employee Benefits 6,954.04 Employee Benefits 13,802.05 Employee Benefits 241.59 Employee Benefits 2,277.35 Employee Payroll 774.39 Interest Earned 12,064.51 Employee Benefits 9,935.78 Employee Benefits 6,853.68 Employee Benefits 13,514.11 Employee Benefits 161,723.05 Employee Payroll 54,316.30 Employee Benefits 5.75 Client Refund Fee 458.93 Interest Earned 161,007.75 Employee Payroll 53,240.84 Employee Payroll 32.76 ACH Initiation Fees 9,892.70 Employee Benefits 7,520.38 Employee Benefits

Total Disbursements

2,592,935.56



OFFICERS PRESENT: Kathy Pangle- Vice Chair, Kay Decker- Secretary

MEMBERS

- **PRESENT:** Cathi Abbs, Luis Rosado, Carol Naccarato, Rick Shaffer, Elisabeth Roberts, Damon Knapp, Amanda Miller, Darci Skrzyniarz
- Virtual: Stacy Linihan

MEMBERS

ABSENT: Sandy Hall-Chair

VISITORS:

MINUTES

CALL TO ORDER

Pangle, Vice Chair called the meeting to order at 4:59pm

APPROVAL OF AGENDA

Pangle, Vice Chair presented amendments to the Agenda

Removing VII. Board Work on Ends, Linkage Activities and Board Education. Children's Community Living Supports as employee was unable to make it

Adding to VIII. Board Decisions Actions, letter F. Resolution Change

A MOTION WAS MADE BY SHAFFER, SUPPORTED BY DECKER TO APPROVE THE AMENDED AGENDA WITH REMOVING VII. BOARD WORK ON ENDS, LINKAGE ACTIVITIES, AND BOARD EDUCATION. AND ADDING VIII. BOARD DECISIONS ACTION, LETTER F. RESOLUTION CHANGE. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED

GUEST, VISITORS, & PUBLIC COMMENTS

CONSENT AGENDA

Check Register February 2024 \$2,239,459.73

Board Meeting Minutes February 2024

A MOTION WAS MADE BY ABBS, SUPPORTED BY ROSADO, TO APPROVE THE CONSENT AGENDA. ROLL CALL VOTE. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED

EXECUTIVE LIMITATIONS

V.09 Communication and Support to the board

Bullock, CEO provided response to the Board.

V.05 Financial Condition/Activities

Versteeg, CFO presented on Finances.

Bullock, CEO added on to Versteeg's report that we are working on reducing Medicaid deficit. And a correction for write offs are 4 months not 6 months like previously stated.

A MOTION WAS MADE BY KNAPP, SUPPORTED BY MILLER, TO APPROVE BOTH V.09 COMMUNICATION AND SUPPORT TO THE BOARD AND V.05 FINANCIAL CONDITION/ACTIVITIES. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

PERFORMANCE ON ENDS

- A. Reports on Ends Accomplishments- N/A
- B. Discussion on Implication on Ends Report- N/A

BOARD POLICY REVIEW

- a. III.02 Unity of Control
 - i. Kathy Pangle presented
- b. III.03 Accountability to CEO
 - i. Kay Decker presented
- c. III.04 Delegation to CEO
 - i. Rick Shaffer presented

Board work on Ends, Linkage Activities, and Board Education

N/A

BOARD DECISIONS (MOTIONS) ACTIONS

Bullock, CEO presented on the Request for Proposal.

Rick Shaffer thinks it would be advantageous to have a skywalk to connect both buildings. While Damen Knapp questioned if the 3,000sq foot would be big enough. Carol Naccarato feels she cannot tell Bullock, CEO what he needs and feels it needs to go to an architect. Shaffer questioned if the footings on the new

building will have enough support to build up if need be. And Cathi Abb's has many concerns with the amount of money being spent on a new building.

A MOTION WAS MADE BY SHAFFER, SUPPORTED BY PANGLE TO DENY THE REQUEST FOR PROPOSAL ROLL CALL VOTE. MAJORITY IN FAVOR/ ROSADO OPPOSED. MOTION CARRIED.

Amendment motion for the CEO to acquire quotes from 3 architects for proposal.

A MOTION WAS MADE BY NACCARATO, SUPPORTED BY DECKER FOR THE CEO TO ACQUIRE QUOTES FROM 3 ARCHITECTS FOR PROPOSAL. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

Reappointment of Board Members for 3- terms

Kathy Pangle

Kay Decker

Rick Shaffer

Carol Naccarato

A MOTION WAS MADE BY ROSADO, SUPPORTED BY KNAPP TO REAPPOINT KATHY PANGLE, KAY DECKER, RICK SHAFFER, AND CAROL NACCARATO FOR A 3 YEAR TERM. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

Dynamics 365 Business Central proposal

Accounting software costing \$58,000

A MOTION WAS MADE BY DECKER, SUPPORTED BY NACCARATO TO ACCEPT DYNAMICS 365 BUSINESS CENTRAL PROPOSAL COSTING \$58,000. ROLL CALL VOTE. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

Reappointment of Recipient Rights Advisory Committee for 3-year term

Mary Bowers

Kathy Pangle

Kay Decker

Ben Carmichael

Chis Maher

Michael Houch

Karen Burg

Larry Henneman

A MOTION WAS MADE BY ABBS, SUPPORTED BY SKRZYNIARZ TO REAPPOINT RECIPIENT RIGHTS ADVISORY COMMITTEE FOR 3 YEAR TERM. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

Bullock, CEO proposed 4 additional vehicle purchases to be phased in, costing \$125,000.

A MOTION WAS MADE BY SHAFFER, SUPPORTED BY ABBS FOR VEHICLE PURCHASES COSTING \$125,000. ALL IN FAVOR/NONE OPPOSED. ROLL CALL VOTE. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

Bullock, CEO reported on Resolution change. Negotiation proposal from all CEO would allow Southwest Michigan Behavioral Health CEO to keep his distribution to the SUD providers as he already has them allocated and all remaining funds would be split 90/10 for fiscal year 2023/2024. Going forward, all funds would be split 90/10.

A MOTION WAS MADE BY SKRZYNIARZ, SUPPORTED BY KNAPP TO ACCEPT THE RESOLUTION CHANGE. ROLL CALL VOTE. MAJORITY IN FAVOR/ ROSADO OPPOSED. MOTION CARRIED.

COMMUNICATIONS

- a. Directors Report March 2024
- b. CAC meeting Minutes
- c. Peer connections Support Group Flyer
- d. Maternal Mental Health Support Group Flyer
- e. Recovery Support Group Flyer
- f. Autism Awareness: Empowering Individuals, Inspiring Communities Flyer

BOARD PROCESS REVIEW AND ADJOURNMENT

A MOTION WAS MADE BY NACCARATO, SUPPORTED BY SHAFFER TO ACCEPT THE BOARD PROCESS REVIEW AND ADJOURNMENT. ALL IN FAVOR/NONE OPPOSED. MOTION CARRIED.

MEETING ADJOURNED AT 6:06pm

Signature___

Kay Decker, Secretary

Date

			Clinical Contracts			
Provider Direct	Staff Responsible	Type of Service	Annual Budget Per Diem Cost	Explanation	Contract Dates	Board Approved
Betsy Wright	J. Cupp	Afterhours Mobile Crisis	\$20 per hour	Mobile Crisis	4/3/24-9/30/24	
Bry Books	J. Cupp	Afterhours Mobile Crisis	\$30 per hour	Mobile Crisis	3/25/24-9/30/24	
Denise Bingaman	J. Cupp	Afterhours Mobile Crisis	\$20 per hour	Mobile Crisis	3/22/24-9/30/24	
Holly Lago	J. Cupp	Afterhours Mobile Crisis	\$30 per hour	Mobile Crisis	3/28/24-9/30/24	
Kim Fultz	J. Cupp	Afterhours Mobile Crisis	\$20 per hour	Mobile Crisis	3/28/24-9/30/24	
Kristi Merrills	J. Cupp	Afterhours Mobile Crisis	\$30 per hour	Mobile Crisis	3/22/24-9/30/24	
Michelle Crittenden	J. Cupp	Afterhours Mobile Crisis	\$20 per hour	Mobile Crisis	3/26/24-9/30/24	
Sara Pope	J. Cupp	Afterhours Mobile Crisis \$20 per hour	\$20 per hour	Mobile Crisis	3/28/24-9/30/24	
Tracey Cole	J. Cupp	Afterhours Mobile Crisis	\$20 per hour	Mobile Crisis	3/28/24-9/30/24	
			Non-Clinical Contract			
Provider Direct	Staff Responsible	Type of Service	Annual Budget Per Diem Cost	Explanation	Contract Dates	Board Approved
						a contra a contra a

10



BOARD POLICY V.02

AREA:	Governance		
POLICY TYPE:	Executive Limitations	PAGE:	1 of 1
POLICY TITLE:	TREATMENT OF CONSUMERS	EFFECTIVE: REVIEWED:	09/28/2022 04/30/2024

POLICY:

With respect to interactions with consumers or those applying to be consumers, the CEO will not cause or allow conditions, procedures, or decisions that are unsafe, undignified, or unnecessarily intrusive.

The CEO will not

1. Elicit information for which there is no clear necessity.

Executive Officer Response: I have access to a lot of information because I am responsible for ensuring the agency is handling client information correctly and that clients have the best care possible while in our care. That information is not shared when not needed, and it is not given to those who have no need to know about it. I work with staff to ensure that we all abide by client privacy and HIPAA rules and regulations. This is done in close collaboration with the Chief Compliance Officer as well.

2. Use methods of collecting, reviewing, transmitting, or storing client information that fail to protect against improper access to the material elicited.

Executive Officer Response: As an agency, we have several safeguards to keep sensitive information confidential. Our emails can encrypt any PHI we send to those who need to know. Our laptops are Bit locker encrypted, and you must have a username and password to access the computer past the Bit locker screen. Server access is restricted to IT. PCE, our EHR, requires routine password changes and requires 2-step verification to access. Accessing emails also requires a two-step process when not in the office. Passwords are changed at least every 90 days.

3. Operate facilities without appropriate accessibility and privacy.

SUBJECT	Treatment of Consumers	Page: 2 of 2
SUBJECT.	Treatment of Consumers	1450. 2012

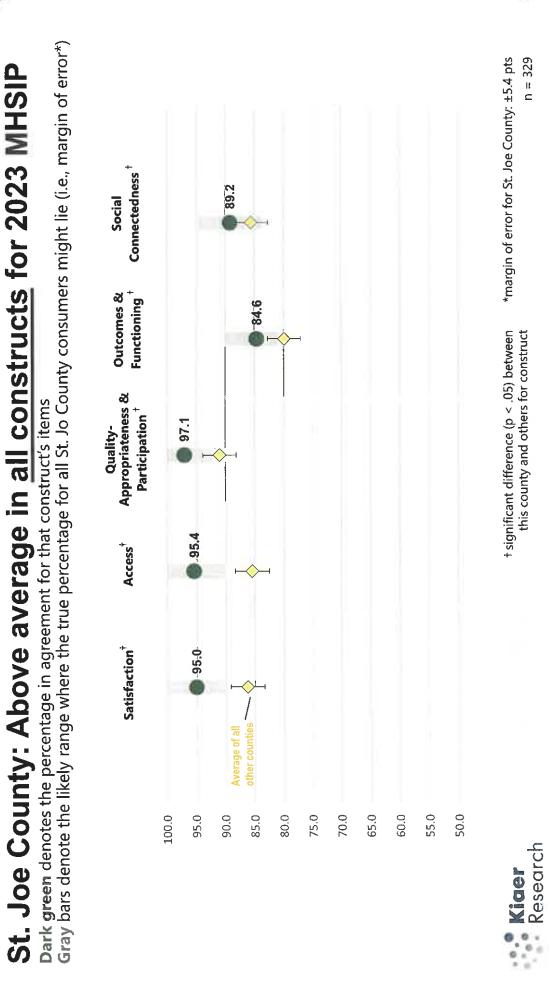
Executive Officer Response: We recently added handicap-accessible doors to our Affinity house access points and installed handicap-accessible doors at our Three Rivers locations. Med Clinic had the open offices changed to closed rooms to provide clients with more privacy. All areas can be accessed by wheelchair.

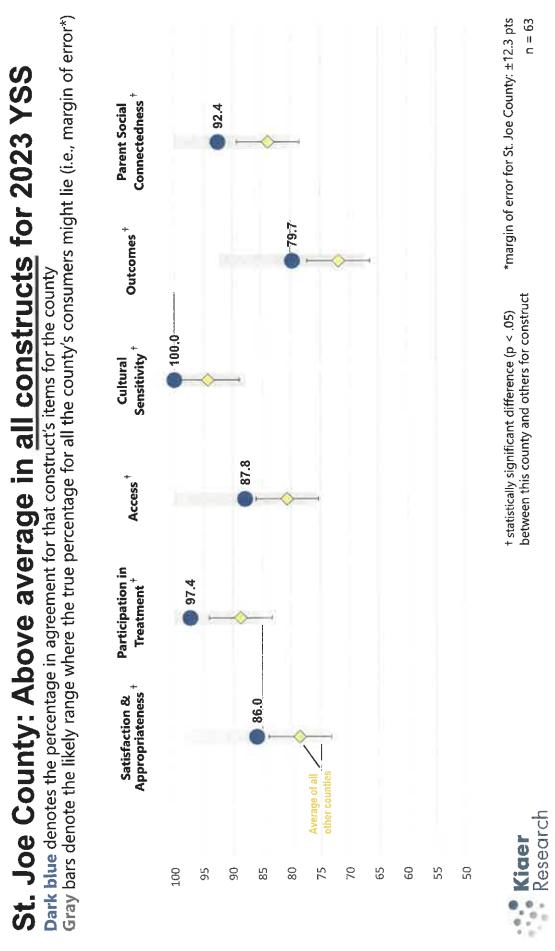
4. Allow consumers to be unaware of what may be expected and what may not be expected from services.

Executive Officer Response: All clients are given a client rights book or instructions on accessing one online if requested. Treatment plans let clients know what services they will be receiving and what the intended goal of that service is. Access gives new clients a booklet full of information that explains the services we offer, the next appointments, if applicable, and a way to contact us with further questions.

5. Leave consumers uninformed of this policy, or without a way to be heard for persons who believe they have not been accorded a reasonable interpretation of their protections under this policy.

Executive Officer Response: Board policies are available online. Board meeting minutes and board packets are posted for public viewing, and board meeting dates and times are kept consistent so that there are no sudden schedule changes for consumers not to be present. We also have a customer grievance and appeals department where they can voice their concerns, and a dedicated member of staff reviews the case and makes appropriate recommendations based on that information.







AREA:	Governance		
POLICY TYPE:	Executive Limitations	PAGE:	1 of 2
POLICY TITLE:	FINANCIAL CONDITIONS/ACTIVITIES (APRIL 2024)	EFFECTIVE: REVIEWED:	09/28/2022 03/26/2024

POLICY:

With respect to the actual, ongoing financial condition and activities, the CEO will not cause or allow the development of fiscal jeopardy or material deviation of actual expenditures from board priorities established in Ends policies.

The CEO will not

1. Expend more funds than have been received in the fiscal year to date, with the exception of federal, state, and local required services.

Executive Officer Response: Our current Medicaid deficit has been reduced from \$871k to \$790k. We have continued our internal restructuring and figuring out ways to allocate our resources better. Current expenditures are 452k less than budgeted. Current change in net position is a positive 827k this is due to CCBHC primarily.

2. Use any long-term reserves.

Executive Officer Response- No long-term reserves have been expended.

3. Allow payroll and debts to be settled in an untimely manner.

Executive Officer Response- All debts have been settled in a timely manner.

4. Allow tax payments or other government-ordered payments or filings to be overdue or inaccurately filed.

Executive Officer Response- Tax payments are made through Paycor automatically.

5. Make a single purchase or commitment of greater than \$20,000. Splitting orders to avoid this limit is not acceptable.

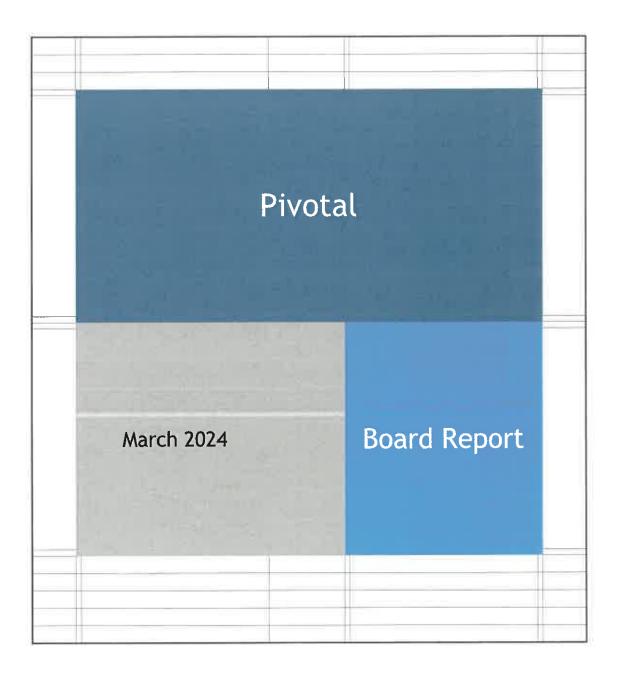
Executive Officer Response- No purchases greater than \$20,000 occurred.

6. Acquire, encumber or dispose of real estate.

Executive Officer Response- No real estate transactions have taken place.

7. Allow receivables to be unpursued after a reasonable grace period.

Executive Officer Response- Policies of uncollected funds are being followed and adhered to. Should the board wish to aggressively pursue collections such as collection agencies, I will do so. However, current practices require us to bill repeatedly for four months, and if you are not able/or do not pay, the bill is then written off.



Pivotal			
Aug : • "162/00 2000			
Statement of Position	. A MILLER AND		
Proprietary Funds			
March 31, 2024		·	
	1.24 2 1 1 1	Balance	E. 2
	Operating	September 30	Favorable
	Fund	2023	(Unfavorable)
ASSETS			
Cash position	\$ 1,726,205	\$ 2,015,398	\$ (289,193)
Investments	1,432,248	1,389,636	42,612
Receivables:			
Accounts receivable	62,841	84,380	(21,539)
Due from State of Michigan	9,606	13,374	(3,768)
Due from SWMBH	1,746,295	456,490	1,289,805
Due from other governments	64,317	64,317	
Prepaid items	191,675	177,320	14,355
Capital assets not being depreciated	200	-	
Capital assets being depreciated, net	2,219,019	2,128,989	90,030
Total assets	7,452,206	6,329,904	1,122,302
11			
LIABILITIES			
Accounts payable	1,543,088	2,218,126	(675,038)
Due to MDHHS	174,921	175,028	(107)
Due to SWMBH	(2,714,168)		(2,714,168)
Accrued liabilities	130,807	145,562	(14,755)
Unearned revenue	12,606	41,749	(29,143)
Long-term debt:			
Due within one year		-	1
Due in more than one year	824,408	894,370	(69,962)
Lease liability	543,492	489,626	53,866
Accrued sick and vacation	173,939	173,939	(0)
Total liabilities	689,093	4,138,400	(3,449,307
NET POSITION			
Net investment in capital assets	1,394,611	1,234,619	1,234,619
Unrestricted	5,368,502	956,885	4,411,617
Total net position	\$ 6,763,113	\$ 2,191,504	\$ 4,571,609

Pivotal				
Statement of Activities				-
	1 2024	1	1	
October 1, 2023 through March 3	51, 2024			
	Operating Fund	Projected Total Activities	Prior Year Total Activities	Favorable (Unfavorable)
Operating revenue				
SWMBH Funding				
Medicaid capitation	\$ 8,866,316	\$ 17,732,632	\$17,310,793	\$ 421,839
Medicaid capitation - Settlement	1,003,260	2,006,520		2,006,520
MIHealth Link	*:	*		-
MIHealth Link - Settlement	-	9 (S	-	-
Healthy Michigan Plan	1,156,046	2,312,092	3,397,534	(1,085,442
Healthy Michigan Plan - Settlement	(242,988)	(485,976)		(485,976
CCBHC prepayment	1,555,562	3,111,124	3,017,272	93,852
CCBHC - Settlement	793,659	1,587,318	-	1,587,318
SUD Block Grant	•		78,969	(78,969
Federal & State Sources				
State general fund	521,280	1,042,560	792,561	249,999
State general fund - Settlement	2	2		-
Federal and state grants	392,054	784,108	1,030,607	(246,499
Local revenue				
County appropriation	128,634	257,268	257,268	-
Client fees	176,412	352,824	162,671	190,153
Performance Based Incentive Progra	*		133,017	(133,017
Rent revenue	2,160	4,320	9,610	(5,290
Other revenue	51,363	102,726	83,017	19,709
Total operating revenue	14,403,758	28,807,516	26,273,319	2,534,197
Operating expenses				
Administration	1,976,603	3,953,206	3,632,432	320,774
Internal Services	2,819,296	5,638,592	5,174,438	(464,154
Provider claims	8,247,450	16,494,900	16,769,534	274,634
Grant expenses	305,479	610,958	794,985	184,027
Vehicles	12,730	25,460	34,771	9,311
Facilities	214,277	428,554	556,822	128,268
Total operating expenses	13,575,835	27,151,670	26,962,983	452,860
Change in net position	827,923	1,655,846	(689,664)	2,345,510
Net position, beginning of year	5,935,190	5,935,190	2,881,168	
Net position, end of year	\$ 6,763,113	\$ 7,591,036	\$ 2,191,504	

Pivotal				
			a marter la	Secondaria
Statement of Activities	unuula Mawala 24	2024	(° – °)	Contraction of the last
Budget to Actual - October 1, 2023 th	rougn march 31	, 2024		
	Öriginal	YTD	YTD	Over (Under)
	Budget	Budget	Actual	Budget
	Dudget	Dudget	Actual	Dudget
Operating revenue				
SWMBH Funding				
Medicaid capitation	\$12,517,716	\$ 6,258,858	\$ 8,866,316	\$ 2,607,458
Medicaid capitation - Settlement		-	1,003,260	1,003,260
MIHealth Link	023	-	÷	-
MiHealth Link - Settlement			*	-
Healthy Michigan Plan	2,733,523	1,366,762	1,156,046	(210,716
Healthy Michigan Plan - Settlement	(A)	-	(242,988)	(242,988
CCBHC prepayment	9,867,475	4,933,738	1,555,562	(3,378,176
CCBHC - Settlement		-	793,659	793,659
SUD Block Grant	78,968	39,484		(39,484
Federal & State Sources		-		
State general fund	1,042,561	521,281	521,280	(1
State general fund - Settlement	2.02	-		-
Federal and state grants	1,359,938	679,969	392,054	(287,915
Local revenue				
County appropriation - St Joseph County	257,268	128,634	128,634	
Client fees	149,200	74,600	176,412	101,812
Performance Based Incentive Program				
Rent revenue	9,960	4,980	2,160	(2,820
Other revenue	40,000	20,000	51,363	31,363
	10,000	20,000	.,	.,
Total operating revenue	28,056,609	14,028,305	14,403,758	375,454
			·	
Operating expenses		D 050 D04	1 074 400	(72, 70)
Administration	4,100,791	2,050,396	1,976,603	(73,793
Internal Services	5,538,105	2,769,053	2,819,296	50,244
Provider claims	16,386,575	8,193,288	8,247,450	54,163
Grant expenses	1,359,938	679,969	305,479	(374,490
Vehicles	30,000	15,000	12,730	(2,270
Facilities	641,200	320,600	214,277	(106,323
Track and the second se	20 054 400	14 029 205	13,575,835	(452,470
Total operating expenses	28,056,609	14,028,305	13,575,635	(452,470
Change in net position	-	-	827,923	827,923
Net position, beginning of year	5,935,190	5,935,190	5,935,190	-
Net position, end of year	\$ 5,935,190	\$ 5,935,190	\$ 6,763,113	\$ 827,923
nee posicion, end or year	4 0,700,170		+ -,,	



Trust Department 100 West Chicago Street Coldwater, MI 49036-1158 Phone (517) 278-1569 Toll Free (888) 481-7469

Statement of Account March 1, 2024 Through March 31, 2024 Community Mental Health Services Agency Account Number: 6200871

Please contact your administrator with any questions concerning your account.

677 E. Main St. Centreville, MI 49032

Confidential And Privileged Information

Cameron Bullock

March 01
-
2024
-
hrough
March
6.2
3
_
2024

Account Name : Community Mental Health Services Agency

	L
	L
	L
	L
	L
	1

Account No: 6200871

Account Summary		
Current		Year To Date
March 1, 2024 To March 31, 2024	31, 2024	January 1, 2024 To March 31, 2024
Beginning Market Value :	\$1,423,793.49	\$1,414,069.45
Receipts :		
Cash Deposits : \$0.00		\$0.00
Asset Deposits : \$0.00		\$0.00
Total Receipts :	\$0.00	\$0.00
Payments :		
Disbursements : \$0.00		\$0.00
Withdrawals and Distributions : \$0.00		\$0.00
		(******)
Total Payments :	(\$868.89)	(\$868.89)
Investment Income :		
Tax Free Income : \$0.00		\$0.00
Taxable Interest : \$8,709.21		\$18,761.07
Dividends : \$0.00		\$0.00
Return of Capital (Income Assets Only) : \$0.00		\$0.00
Other Income : \$0.00		\$0.00
Total Investment Income :	\$8,709.21	\$18,761.07
Investment Change: \$614.52		\$286.70
Total Investment Change :	\$614.52	\$286.70
Ending Market Value :	\$1,432,248.33	\$1,432,248.33

Account Name : Community Mental Health Services Agency

Account No : 6200871

Total Market Value	Total Portfolio Not Coch	Money Market Funds	Fixed Income		March 31, 2024	Portfolio Summary
	100.00 %	13.62%	86.38%	%	Portfolio	
	1,475,930.34	195,039.52	1,280,890.82	Basis	Cost	
1,432,248.33	1,432,248.33	195,039.52	1,237,208.81	Value	Market	
	49,654.51	10,047.85	39,606.66	Ann Inc	Estimated	
	3.47%	5.15%	3.20%	Yield	Current	

Portfolio Components May Not Equal 100% Due To Rounding

12 6201	5 15%	10.047.85	195.039.52	1.00	195.039.52			Century Bank and Trust Money	195,039.52
							w Mkt	Century Bank and Trust Money Mkt	
9.83%	0.80%	1,125.00	140,842.41		150,000.00	1		Totals	
3.16%	1.10%	500.00	45,286.22	90.57	50,000.00	12/31/2026	1.000%	JPMorgan Chase Bank	50,000
3.18%	1.37%	625.00	45,573.55	91.15	50,000.00	12/30/2026	1.250%	First National Bank of Amer	50,000
3.49%	0.00%	0.00	49,982.64	99.97	50,000.00	04/15/2024	4.550%	Brokered Cert, of Deposit Superior National Bank	50,000
67.93%	3.62%	35,177.50	972,844.90		984,439.82	1		Totals	
6.99%	6.05%	6,050.00	100,045.62	100.05	99,807.73	08/22/2031	6.050%	Federal Farm Credit Bank	100,000
5.22%	5.01%	3,750.00	74,787.70	99.72	75,112.50	01/08/2027	5.000%	Federal Home Loan Bank	75,000
5.24%	5.24%	3,937.50	75,085.82	100.11	75,195.00	12/11/2026	5.250%	Federal Home Loan Bank	75,000
6.96%	5.42%	5,400.00	99,642.80	99.64	99,936.74	07/10/2026	5.400%	Federal Home Loan Bank	100,000
4.99%	2.33%	1,665.00	71,414.07	95.22	74,952.15	03/10/2026	2.220%	Step Up Federal Farm Credit Bank	75,000
6.78%	1.03%	1,000.00	97,160.46	97.16	99,726.43	11/24/2025	1.000%	Federal Home Loan Bank	100,000
5.13%	3.06%	2,250.00	73,477.32	97.97	75,015.38	04/25/2025	3.000%	Federal Home Loan Bank	75,000
4.11%	3.06%	1,800.00	58,878.52	98.13	59,988.84	01/28/2025	3.000%	Federal Home Loan Bank	60,000
5.10%	0.92%	675.00	72,994.83	97.33	75,012.65	11/18/2024	0.900%	Federal Home Loan Bank	75,000
6.97%	4.88%	4,875.00	99,805.03	99.81	99,696.25	09/13/2024	4.875%	Federal Home Loan Bank	100,000
3.46%	3.58%	1,775.00	49,617,87	99.24	49,993.57	08/23/2024	3.550%	Step Federal Home Loan Bank	50,000
6.98%	2.00%	2,000.00	99,934.86	99.93	100,002.58	04/29/2024	2.000%	U.S. Government Obligations Federal Home Loan Bank	100,000
% Port	Curr Yield	Estimated Ann Inc	Market Value	Unit Value	Cost Basis			Investment Category	Shares or Par Value

24

Account No : 6200871

Account Name : Community Mental Health Services Agency

March 01, 2024 through March 31, 2024

Cost	Unit	Market	Estimated	Curr	%
Basis	Value	Value	Ann Inc	Yield	Port
195,039.52		195,039.52	10,047.85	5.15%	13.62%
146,451.00	107.41	123,521.50	3,304.16	2.67%	8.62%
146,451.00		123,521.50	3,304.16	2.67%	8.62%
1,475,930.34		1,432,248.33	49,654.51	3.47% 100.00%	100.0
I	Cost Basis 195,039.52 146,451.00 146,451.00 1,475,930.34		Unit N Value 195 107.41 123	Unit Market E Value Value 195,039.52 107.41 123,521.50 123,521.50 1,432,248.33 0.00	Unit Market Estimated Value Value Ann Inc 195,039.52 10,047.85 107.41 123,521.50 3,304.16 123,521.50 3,304.16 1,432,248.33 49,654.51

03/11/2024			03/20/2024					03/29/2024				03/20/2024	03/13/2024	03/11/2024		03/01/2024		03/01/2024		3	Date	Accou
Accretion - Adjust Cost on Taxlots Federal Farm Credit Bank 2.2200% 03/10/26 Adjust Cost Of \$11.67 [Bond Disc Acrt]	Miscellaneous		Market Fee Market Value: 1,426,792.70	Payments		Cost Basis Removed \$151,775.58 FULL CALL	Federal Home Loan Banks 7.0000% 03/28/28 150000 PV @ \$100.00	Sell	Sales. Maturities or Redemptions		Federal Home Loan Banks 7.0000% 03/28/28	i sucrar harris Even penn. Tharve // verterzt	Interest Foderal Home Loan Bank 4.8750%, 00/13/24	Interest Federal Farm Credit Bank 2.2200% 03/10/26	Century bank and indist Money Interest From 02/01/2024 To 02/29/2024	Interest	First National Bank of Amer 1.2500% 12/30/26	Interest	Dividends and Interest	Starting Balance	Description	Account Transactions
		Sub Total			Sub Total					Sub Total												
		-868.89	-868.89		150,000.00			150,000.00		8,709.21		5.250.00	2,437.50	832.50		137.76		51.45		\$ 0.00	Amount	

Account Name :
: Community
Mental
Health
Services
Agency

Account No : 6200871

Account Transactions

Date	Date Description				Amount
03/13/2024	Accretion - Adjust Cost on Taxlots Federal Home Loan Bank 4.8750% 09/13/24 Adjust Cost Of \$296.59 [Bond Disc Acrt]				
03/28/2024	Amortization - Adjust Cost on Taxlots Federal Home Loan Banks 7.0000% 03/28/28 Adjust Cost Of \$-191.03 [Bond Prem Amort]				2
		 <i>MONEY MARKET ACTIVITY</i> Purchases (s) For Sale (s) For	158,709.21 868.89	Sub Total	0.00
	Ending Balance				\$ 0.00



BOARD POLICY IV.01

AREA:	Governance		
POLICY TYPE:	Ends Statements	PAGE:	1 of 1
POLICY TITLE:	ENDS FOR INDIVIDUALS SERVED (SP2 RESPONSE)	EFFECTIVE: REVIEWED:	09/30/2022 04/30/2024

MEGA END STATEMENT

Children, adults, and families in St. Joseph County will have access to quality behavioral health services that are trauma informed, person centered and results in improved quality of life.

Sub End Statements:

- 1. Individuals will have access to care
- 2. Individuals served will demonstrate improved functioning.

CAFAS- Children

The Child and Adolescent Functional Assessment Scale assesses the degree of impairment in youth with emotional, behavioral, psychiatric, or substance use problems. (www.fasoutcomes.com)

Used for ages 7-18 and completed quarterly.

	Q3 FY 23	Q4 FY 23	Q1 FY 24	Q2 FY 24
Average Score	79.59	74.19	73.70	70.84

LOCUS -Adults

Level Of Care Utilization System:

An assessment and placement instrument developed by American Association of Community Psychiatrists (AACP) Helps guide assessments by asking and evaluating relevant data. Helps with Continued stay criteria, clinical outcomes, and impact of treatment. (dbh.dc.gov)

Used for ages 19 + and is completed annually.

SUBJECT: ENDS FOR INIVIDUALS SERVED

	Q3 FY 23	Q4 FY 23	Q1 FY 24	Q2 FY 24
Average Score	16.46	15.88	16.38	16.25
	/			

<u>PHQ-9</u>

The PHQ-9 is the nine-item depression scale of the patient health questionnaire. The nine items of the PHQ-9 are based directly on the nine diagnostic criteria for major depressive disorder in the DSM-IV. The PHQ-9 can function as a screening tool, an aid in diagnosis, and as a symptom tracking tool that can help track a patient's overall depression severity as well as track the improvement of specific symptoms with treatment.

Used for ages 12+ and completed quarterly

(https://aims.uw.edu/resource-library/phq-9-dcpression-scale)

	Q3 FY 23	Q4 FY 23	Q1 FY24	Q2 FY24
Avg Score	8.36	8.12	8.05	7.75

<u>AUDIT C</u>

The Alcohol Use Disorders Identification Test-Concise (AUDIT-C) is a brief alcohol screening instrument that reliably identifies persons who are hazardous drinkers or have active alcohol use disorders (including alcohol abuse or dependence). The AUDIT-C is a modified version of the 10 question AUDIT instrument.

The AUDIT-C has 3 questions and is scored on a scale of 0-12. Each AUDIT-C question has 5 answer choices valued from 0 points to 4 points. In men, a score of 4 or more is considered positive, optimal for identifying hazardous drinking or active alcohol use disorders. In women, a score of 3 or more is considered positive. Generally, the higher the score, the more likely it is that a person's drinking is affecting his or her safety. (https://cde.nida.nih.gov/instrument/f229c68a-67ce-9a58-e040-bb89ad432be4)

Completed for ages 18+ and completed quarterly.

	Q3 FY 23	Q4 FY 23	Q1 FY24	Q2 FY24
Avg Score	.45	1.10	.95	.73

Discharge:

Discharge Reason:	Q3 FY 23	Q4 FY 23	Q1 FY 24	Q2 FY 24
Client Requested Termination	123	35	54	58
Other	28	46	45	46
Transfer to Another Treatment	25	13	15	25
Treatment Completed	29	23	30	28
Terminated by Facility/Probation	39	140	157	182
Incarcerated or Released/Courts	11	10	8	4
Death	3	2	2	3

In the last report, we identified that there was a terminology issue and when/what to select. As you can see, there was a drastic change from Client Requested Termination to Terminated by Facility. We have been ensuring accurate and appropriate caseloads while following up with clients who no-show or disengage in treatment.

Discharge Reasons Explained:

Client Requested Termination: This is for when a client asks to discontinue services; it could be they moved out of state, no longer want to participate, etc.

Other: Does not fit any other category.

Transfer to Another Treatment: Someone who is still receiving treatment (Medical/Psychotherapy) and just transitioned to a like provider, i.e.. Primary care provider or Private Practice therapist.

Treatment Completed: Met treatment plan goals and no longer needs services.

Terminated by Facility: This is for when a client no-shows or gets an Advanced Determination Benefit (ABD) notice, and we close them due to non-compliance.

Incarcerated or Released/Courts: Went to jail or has been released by the courts (no longer has a court order to participate)

Death: Client expired.

- 3. Individuals served will demonstrate improved quality of life
- 4. Individuals will have access to a variety of effective treatment options



BOARD POLICY VI.01

AREA:	Governance		
POLICY TYPE:	Governance Process	PAGE:	1 of 1
POLICY TITLE:	GLOBAL GOVERNANCE COMMITMENT	EFFECTIVE: REVIEWED:	09/28/2022 04/30/2024

POLICY:

The purpose of the board, on behalf of Pivotal, is to see to it that Pivotal (a) achieves appropriate results for appropriate persons at an appropriate cost (as specified in board Ends policies), and (b) avoids unacceptable actions and situations (as prohibited in board Executive Limitations policies).



BOARD POLICY VI.03

AREA:	Governance		
POLICY TYPE:	Governance Process	PAGE:	1 of 1
POLICY	BOARD ION DESCRIPTION	EFFECTIVE:	09/28/2022
TITLE:	BOARD JOB DESCRIPTION	REVIEWED:	04/30/2024

POLICY:

Specific job outputs of the board, as an informed agent of the ownership, are those that ensure appropriate organizational performance.

Accordingly, the board has direct responsibility to create:

- 1. The link between the ownership and the operational organization.
- 2. Written governing policies that address the broadest levels of all organizational decisions and situations.
 - A. Ends: Organizational products, impacts, benefits, outcomes, recipients, and their relative worth (what good for which recipients at what cost).
 - B. Executive Limitations: Constraints on executive authority that establish the prudence and ethics boundaries within which all executive activity and decisions must take place.
 - C. Governance Process: Specification of how the board conceives, carries out and monitors its own task.
 - D. Board-CEO Linkage: How power is delegated and its proper use monitored; the CEO role, authority and accountability.
- 3. Assurance of successful organizational performance on Ends and Executive Limitations.

AFSCME Countil 25 of Michigan St. Joseph County Employees – Chapter of Local 2955

Formal Notice of Grievance

Date of Notice:4/12/2024Date of Occurrence: Continuing and ongoingDate of Informal Meeting :4-8-2024Between:Management and Group (Local 2955)

Articles violated: Up to but not limited to Article 1 section 1.1 Article 4 and Scedule B section 3. PERA

Issue or Situation: The employer has implemented a change in policy concerning the usage of PTO time for bargaining unit employees. This implementation of policy has changed the terms and conditions of the employee's ability to utilize accrued PTO time and the employer has failed to request the proposed change with AFSCME Michigan in violation of PERA. The employer conducted direct bargaining with the local union leadership without AFSCME Michigan's knowledge or approval.

Resolution:

- 1. Cease the implementation of the PTO policy change.
- 2. Under PERA the employer would need to request to bargain the effects of such change.
- 3. Make whole all losses.

Submitted By:

Employee: Date: Local: ALUITYAPARALLYDate: 4-12-24

Step One

Supervisor's Dispostion:

Supervisor:	Date:
Acceptance of Disposition (Employee)	Date:
Acceptance of Disposition (Local)	Date:
Advance to Step 2 (Local or Employee)	Date:
Step Two	
Executive Director's Disposition:	
Deniel See Attached	
Executive Director:	Date: 4 22 24
Acceptance of Disposition (Employee)	Date:
Acceptance of Disposition (Local)	Date:
Advance to Step three (Local or employee Later UNION DISCYPEES WITH EMPLOYERS	answer.
Step Three	
Board of Directors Disposition:	
Chairperson of Board:	Date:
Acceptance of Disposition (Employee)	Date:
Acceptance of Disposition (Local)	Date:
Advance to Arbitration (Local or employee	Date:

Employer's Disposition of Grievance at Step 1 and 2.

- 1. The grievance is denied as untimely. Article 4.2 of the Agreement requires a grievant to seek "informal adjustment" through discussion with the employer occurring "within ten (10) days after he becomes aware of or should have known the occurrence of the event upon which the complaint is based," and only thereafter may a written grievance be made.
 - a. In this case, the union and thus, its membership, was properly placed on notice of policy implementation in December 2023, such that the ten-day period for commencing the grievance process has long elapsed. The grievance process began no earlier than April 8, 2024, which is more than four months after policy implementation.
 - b. The union and thus, its membership were on notice of the employer's policy prior to its implementation, the then Chapter Chairperson having requested creation of the policy and offered inputs regarding same. The circumstances of policy implementation further constitute precedent for the employer's right to determine whether it will grant or deny a leave request.
 - c. The employer complied with the provisions of Article 3.3, which permits the employer to implement reasonable rules and regulations consistent with the Agreement, which is silent on the issue at hand, upon notice provided to the union in this case.
- 2. The grievance is denied because the policy affects work scheduling, staffing, and establishment of reasonable work rules, all of which are matters exclusively reserved to the employer under Article 3.1 of the Agreement and is a valid exercise thereof. The pertinent provisions of that Article are as follows:

3.1 **Employer Rights**. The Employer reserves and retains, solely and exclusively, all rights to manage and direct its work force and shall have the sole and exclusive right to manage its departments and divisions in all of its operations and activities. Among the rights of management, included only by way of illustration and not by way of limitation, ... the right to determine all matters pertaining to the services to be furnished and the methods, personnel, procedures, means, equipment, and machines required to provide such service;,,, the number of personnel required; to direct and control operations;...carry out the ordinary and customary functions of management.... to establish, amend, supplement, or delete reasonable work rules, and fix and determine penalties for violation of such rules;... change work schedules as provided under this contract;...

The policy at issue affects the employer's statutory obligation to deliver public health services and its right to establish and manage employee schedules and staffing levels to fulfil that obligation. Consistent with Article 3.1, the employer may and has established a protocol by which it will consider granting or denying employee requests for leave and recognizes that emergent events and those referenced in Article 11 of the Agreement may limit the employer's discretion to grant or deny a leave or PTO request. Even then, the Agreement, in Article 11, (i) permits the employer to consider its staffing needs in determining whether to grant or deny a leave request, and (ii) recognizes that absenteeism hinders the employer's ability to deliver its public services and imposes a duty upon employees to avoid unnecessary absences.

The policy contains no provision inconsistent with the provisions of the Agreement. Further, exercise of matters reserved to the employer under Article 3.1 of the Agreement are not subject to the grievance provisions of the Agreement.

3. The grievance is impermissibly vague in that it does not identify any losses or how the grievant could be "made whole." There is no loss occasioned by a policy created at employee request.



As of

(Please check all that apply to you)

I am a county commissioner
I am a state official
l am a county official
l am a township official
I am a family member of a consumer
I am a primary consumer of mental health services

Print Name

Signature

Date

_ I

I wish this information to remain confidential

"Family member" means a parent, stepparent, spouse, sibling, child, or grandparent of a primary consumer, or an individual upon whom a primary consumer is dependent for at least 50% of his or her financial support.

"Primary consumer" means an individual who has received or is receiving services from the department or a community mental health services program or services from the private sector equivalent to those offered by the department or a community mental health services program.



Main Office 677 E. Main Street Centreville, MI 49032 Three Rivers Office 1020 Millard Street Three Rivers, MI 49093 Sturgis Office 1555 E. Chicago Rd., Suite A Sturgis, MI 49091



Directors Report April 2024

Administrative

- Presented our annual report to the county commissioners.
- Presented to the Sturgis Exchange Club regarding Pivotal's services and future direction.
- Attended HSC
- Attended Community Resource Roundtable
- PRC Compliance Audit—There have been 2 minor examination findings thus far.
- SWMBH OPS Comm Meeting (x2)
- SWMBH board meeting with Carol and Cathi
- Attended Beacon Health Systems Health Advisory Council Meeting
- Attended HSC EC Meeting
- Attended Suicide Prevention Taskforce meeting

Clinical

- Met with Three Rivers and Sturgis to review a master service agreement for a telepsych group to help us with our Behavioral Health Urgent Care and screening all clients, regardless of insurance in the ER.
- SWMBH Audit Site review was conducted Wednesday, April 17th, 2024:
 - Score: 93.95% Overall. I am thrilled with that score. Things need to be fixed, but we will be spending the next 45 days getting our corrective action plans in line and ready to go.
- Behavioral Health Urgent Care information came out. I have rededicated our space to make it compliant and am seeking bids to redo it in time for the required 10-1-2024 go-live. Lots of positive changes are coming along.
- Mobile Crisis Soft Launch occurred on April 1st, with only one call thus far.
 - Attended a PCE Mobile Crisis Module presentation to help out with our Mobile Crisis documentation.

Human Resources

Open Positions:

- BCBA/ Autism Coordinator (Pending Hire 5/21/24)
- Access Care Manager II
- Access Care Manager I (Pending Hire 5/21/24)
- After Hours Care Manager/CCBHC Care Coordination (Pending Hire 5/6/24)
- Police Social Worker- Sheriff's Department
- Children's Therapist
- Mild/Moderate Therapist
- Adult Case Manager (Pending Hire 05/06/24
- Children Case Manager (reposted with a transfer resignation)
- Clubhouse Staff (x2)

Transfers:

N/A

Resignations:

- Nikki F. Looking for something other than Children's Therapy
- Denise B. Going to Mendon Schools Was transferring to Children's Case Management

	THEME 1: IM	PROVED	: IMPROVED OUTCOMES FOR CLIENTS - 23-24	
Objective: Specialized Residential Home Visits for Clients in St. Jospeh County by NP	ts in St. Jospeh Cou	nty by NP		
Action Steps	Person Responsible Time Frame	Time Frame	Method for Measurement	Progress/Updates
Med Clinic will work to ensure that clients that reside inside of St. Joseph County will receive a visit from our NP in person to do Medication Reviews and Psych Evals on our clients in their place of residence.	CCBHC Director	Ongoing	Number of clients served in Spec Res by NP visiting home	Q1 Update: Visits ongoing to all specialized residential facilities in the county. Visits occur each quarter. 32/34 were seen in home during Q1. Q2 Update: Visits are ongoing, and transitiloned to new RN Team. 40/40 clients were served in their homes this quarter.
Objective: To have Patient Portal operational and active with staff and consumers	e with staff and cor	sumers		
Action Steps	Person Responsible Time Frame	Time Frame	Method for Measurement	Progress/Updates
Work with PCE to get the Patient Portal up and running so that clients are able to be more involved in their care.	Director of IT	ଞ ୪	Patient Portal is up and running and available to clients for use.	Q1 Update: N/A Q2 Update: N/A
Objective: Increase Mobile Crisis Team to be able to support 8a to 10pm call support	pport 8a to 10pm c	all support		
Action Steps	Person Responsible Time Frame	Time Frame	Method for Measurement	Progress/Updates
Currently have a mobile Crisis Grant for a mobile crisis team. We are able to fully support during working hours, we need to find 4 additional clinicians to be able to support the 2pm to 10 pm time frames.	Director of Access/Emergency & Director of Childrens Services	Ongoing	Fully implemented and functioning team	Q1 Update: Contracts have been provided for both Master's and Advocate level positions to pick up mobile crisis shifts. Specific trainings provided to contracted staff on crisis and descatation through Relias that were required prior to signing contracts in addition to an in-person training for prodedures and documentation. Q2 Update: All contracts have been signed, and ready to go for an April 1 soft launch. Will run like this until we have had some chances to see how the current process works, and then use that to influence future changes and needs with the program.
DI DI DI SU SU NU DI	THEME 2: INTE	GRATED	INTEGRATED HEALTHCARE EXCELLENCE - 23-24	THE DESCRIPTION OF THE
Objective: Meet Updated SAMSHA CCBHC requirements	51			
Action Steps	Person Responsible Time Frame	Time Frame	Method for Measurement	Progress/Updates
Skyler will work with management to review updated guidelines and ensure that policies, procedures, and required updates are completed for certification requirements.	CCBHC Director	Ongoing	Recertification of CCBHC for 3 years.	Q1 Update: No current changes, expected new changes in January 2024. Q2 Update: Final CCBHC recertification guidelines have been distributed. Behavioral Health Urgent Care is a major change. Work has started to get us ready for this new requirement by 10-1-2024.
The state of the second s	THEME 2: INTE	GRATED	INTEGRATED HEALTHCARE EXCELLENCE - 23-24	Several pre- mission of Mayor
Objective: Continued Hospital Collaboration				
Action Steps	Person Responsible Time Frame	Time Frame	Method for Measurement	Progress/Updates

CEO/UM Director will meet with local hospitals to continue collaboration for any issues that may arise as well as resource sharing as appropriate	CEO and UM/Access Director	Ongoing	Bi amual visits, more as needed	the more accurate once and a matching the matching of the community wide Psychiatrist and are actively looking at what that entails for all three agencies. Q2 Update: Had several meetings with 24/7 on Call Psychiatrist groups to gather quotes and abilities to serve our population. Looking to move forward soon so that we can have a more consistent coverage to our region.
	HEME 2: INTE	GRATED	THEME 2: INTEGRATED HEALTHCARE EXCELLENCE - 23-24	Contraction of the second s
Objective: Work with PCP's to transition patients back to PCP's when stabilized on medications	PCP's when stabi	lized on me	edications	
Action Steps	Person Responsible Time Frame	Time Frame	Method for Measurement	Progress/Updates
CCBHC team will work with Med Clinic and surrounding clinics to transition clients with stabilized medications back to their primary care physician to handle medications.	CCBHC Director	Ongoing	Number of clients successfully discharged back to their primary PCP per quarter.	Q1 Update: learned there were some limitations to do our data pull, and will be fixed in Q2. We were able to identify that there were 38 Med Clinic Only Clients that were transferred back to their Primary Care Physician in FY23. Q2 Update: 16 med clinic discharges back to pcp
Later in the second second	THEME 3: EMPL	OYEE EN	EMPLOYEE ENGAGEMENT AND RETENTION 23-24	
Objective: Increase retention and additional benefits for high performers in the agency	high performers i	n the agen	, K	
Action Steps	Person Responsible Time Frame	Time Frame	Method for Measurement	Progress/Updates
Utilize ARPA grant to incentives meeting goal metrics with staff	CEO/CFO & Direct Supervisors	Ongoing	Each goal is a smart goal, awarded at 150 per goal for a total o 450. Board will create a goal for agency that will allow the remaining pot of money left over to be dispersed if individual goals are not met. Quarterly Reports on completion of goals and money paid can be presented as proof.	Q1 Update: There has been 5 employee end a goal period set. Each goal is a smart goal, awarded at 150 per goal for a total of employees met 2 goals, receiving \$450/each. Two 450. Board will create a goal for agency that will allow the a total of employees met 2 goals, receiving \$300/each. Pivotal paid out emaining pot of money left over tot adjust on the a total of \$3,000 to employees with \$300 going into the goals are not met. Quarterly Reports on completion of goals goals are not met. Quarterly Reports on completion of goals \$450, so ing into the section \$5, staff met 2 of 3 goals, receiving \$300/each. One \$450, so ing into the agency pot. Q2 Update: 13 staff were evaluated for SMART goals are not met. Quarterly Reports on completion of goals and money paid can be presented as proof. \$450,each. Six staff met 2 of 3 goals, receiving \$300/each. One staff met 1 of 3 goals, receiving \$300/each. One staff met 1 of 3 goals, receiving \$300/each. One staff met 1 of 3 goals, receiving \$300/each. One staff met 1 of 3 goals, receiving \$300/each. One staff met 1 of 3 goals, receiving \$300/each. One staff met 1 of 3 goals, receiving \$150. Total paid out to ettop employees of \$4, 550, with \$1,200 going into the agency pot.
Utilize ARPA grant for Recruitment and Retention	CEO/CFO	Ongoing	Bonus' for both the referral and the referee for recommendations and acceptance to the agency. Quarterly reports on completion and recruitment can be presented as proof.	Q1 Update: a total of \$1,950.00 has been paid out within recruitment bonuses, disbursed between 8 current employees. Q2 Update: \$2,750 paid in total for new hire bonuses; nine new employees and two receiving their second portion. \$1,500 paid to three current staff for referrals.
ERWC	ERWC Committee	Ongoing	ERWC to continue to offer monthly events for staff as ways to build employee morale and comradery.	Q1 Update: October-Breakfast Bake-Off November- We were going to do our annual gobbler games, but United Way had a large amount of Turkey dinners left without recipients, so we post-poned this event. December- Secret Santa, Holiday Company Picnic Q2 Update: ERWC has determined that due to low participation and lack of funding, ERWC will focus on summer and winter all staff events.

Q1 Update: Met with Three Rivers Hospital twice to work on collaboration between Police Liaison and hospital. Met with

Complete and submit yearly survey to CMHAM and compare Q1/Q2 Update: Pay scales survey do not usually come out results of survey to board once received. until May or June of 2024.	VIENT		Method for Measurement Progress/Updates	Management staff (and other staff) will attend events as the Q1 Update: No community events for this time period. Q2 events come up, White Pigeon day, Waterfest, Sturgis Fest, Update: No community events for this time period.	Create flyers and brochures for staff and community partners Q1 Update: Flyers have been created, will work on handing to distribute to clients and hang on community boards for out in Q2. Q2 Update: Community Events are scheduled for recognition Q3 and will be handed out and presented at that time.	Be a Sports Sponsor through the county for increasedQ1 Update: Signed contract to be a sponsor for Sturgis High awareness at all levels. This allows us to be in multiple locations with constant announcements to attendants on who advertisement. Not yet in production, so no data to present.Q2 Update: Sponsor through the county for increased awareness at all levels. This allows us to be in multiple locations with constant announcements to attendants on who advertisement. Not yet in production, so no data to present.	Q1 Update: Spotify Ads created and marketing updates were Work with Marketing team to create digital broadcasts via sent to board monthly for the first three months. Not very Spotify and Sirius XM that is geofenced to our area to reach a high Q2 Update: No new updated marketing was performed different audience about our services and how to access. during this quarter, Facebook was focused on hiring and information presenting.	and brand zation of services	23-24		Method for Measurement Progress/Updates	Q1 Update: Costing and Coding meetings continue monthly. UM created Spec Res listing of all clients and will update as changes occur. Current amount total 89 clients. Adult Clinical Director working with CM staff to re-evaluate clients' needs relating to specialized residential vs. AFC homes. Q2 Update: Current placement numbers is 81. CM staff have been diligently reviewing all Specialized Residential clients to ensure appropriateness of placement, and are working on bringing clients back into county if able, and stepping clients down into a lesser restrictive setting that is medically appropriate.
Complete and submit yearly survey to CM results of survey to board once received.	THEME 4: COMMUNITY ENGAGEMENT			Management staff (and other staff) will attend events as th events come up, White Pigeon day, Waterfest, Sturgis Fest, Fair etc.	Create fiyers and brochures for staff and community partn to distribute to clients and hang on community boards for recognition	Be a Sports Sponsor through the county for increased awareness at all levels. This allows us to be in multiple locations with constant announcements to attendants pivotal is and what we offer.	Work with Marketing team to create digital broadcasts via Spotify and Sirius XM that is geofenced to our area to reach different audience about our services and how to access.	Work with Marketing team to create flyers and brand recognition as well as MAT. Increase in utilization of s would serve as a proof of working concept.	THEME 5: FINANCIAL SOLVENCY 23-24	riately.	Method for	Monthly Meetings to determine appropriate usage of resources and identifying alternative options if available
Ongoing	AE 4: CON	S	Time Frame			Ongoing		Ongoing	AE 5: FIN	rces approp	Time Frame	Ongoing
CEO/CFO	THEN	and CCBHC Services	Person Responsible Time Frame			Management		CCBHC Director	THEN	nd utilize our resou	Person Responsible Time Frame	GFO/UM/IT
Ensure alignment with CMHAM pay structure to union hiring grid	No. 2. Barrie Statistica III	Objective: Continued brand recognition for new name and CCBHC	Action Steps			Continue to educate community about services we offer and how to access		MAT(Medication Assisted Treatment) Program	The second s	Objective: To continue to remain fiscally responsible and utilize our resources appropriately.	Action Steps	Utilization Management of high utilizers of resources and funding sources

Q1 Update: We are currently within our financial audit. This will not be completed until after Q2. Q2 Update: Clean audit with no concerns. RPC presenting at 4/26 board meeting.	Q1 Update: Clinical Directors continue to monitor and discuss staff productivity at individual supervision. Q2 Update: Productivity is still being monitored as well as admission data, it has been determined that we will need another children's therapist, and another Mild/Moderate Therapist, and then we should be appropriately staffed at that time.		
Clean financial Audits	Will utilize productivity, SAL's, and Admission/Discharge data to determine increase and decrease in staffing requirements		
Ongoing	Ongoing		
CFO	CEO/CFO/IT/Direct Supervisors		
Monitor Internal controls	Monitor Productivity among staff and department		

MONTH	MONITORING REPORTS ON EL POLICIES	MONITORING REPORTS ON ENDS	PULICT REVIEW BOARD EDUCATION	Board Member Reviewer	OTHER/REPORTS/ACTIONS
JANUARY	EL V.08 - Compensation and Benefits	IV.01 SP1	PR - VI.06 Board Code of Conduct	Sandy H	
	EL V.03 Treatment of Staff Removed 11/28/23	Review SP 4			
	EL V.05 Financial Condition and Activities				
FEBRUARY	El V.01 Global Executive Constraint	Review SP1	PR- VI.07 Board Committee Princ.	Amanda M.	
			PR- VI.08 Board Committee Struct	Elisabeth R.	
			PR -III.01 Global Governance-MGMT	Damon K	
	EL V.05 Financial Condition and Activities				
MARCH	El V.09 Comm. and Support to the Board		PR- III.02 Unity of Control	Kathy P	
			PR- III.03 Accountability to the CEO	Kay D.	
			PR-III.04 Delegation to the CEO	Rick S.	
	EL V.05 Financial Condition and Activities				
APRIL	EL V.02 Treatment of Consumers	IV.01 SP 2	PR-VI.01 Global Governance Comit.	Stacy L.	Selection of Officers
	EL V.US HEARTICH OF STAIL ROMOVED I 1/20/23			7410.0	Finanicial Audit Review
	EL V.05 Financial Condition and Activities				
MAY	EL V.07 Asset Protection	Review SP2	PR- VI.09 Cost of Governance	Luis R.	
			By Laws -	Sandy H.	
	EL V 05 Financial Condition and Activities		MISSION VISION	Cathi A.	
MINE			PR-VI.10 Recipient Rights Adv Comm	Carol N.	
<u> 101 X</u>					
ALICHET	Ef V/03 Trantment of Staff. Remained 11/28/23	M 01 SP 3	PR VI 04 Anenda Planning	Amanda M	
00001	EL V.04 Houment of admin. Neurova 1720/20	14:01 OF 0	PR-VI 05 Roard Chair erson Role	Flicabeth R	
	EL V.04 Financial Planning buo eting			Eliododui M.	
SEPTEMBER		Review SP3			Approve Budget
			VI.11 Annual Leave Reserve Policy	Damon K.	Annual Executive Officer Review
	EL V.05 Financial Condition and Activities		VI.12 Investment Policy	Kathy P.	Public Hearing
OCTOBER All items moved to November dua to	EL V.06 Emergency CEO Succession EL V.03 Treatment of Staff		PR-III.05 Monitoring CEO Performance	Kay D.	
Special Meeting	EL V.05 Financial Condition and Activities				
NOVEMBER		W.01 SP 4	PR-VI.02 Global Governance Style	Rick S.	Compliance/HIPAA Training Board Calendar set for following year
	EL V.05 Financial Condition and Activities				
DECEMBER					
		Mat Amilianhla/Addad after data passod	Met sources to Mot sources		
Color Key:	Approved/Accepted/Completed	Not Applicable/Added after date passed	Not accepted/Not approved		

BOARD CALENDAR 2023/2024 POLICY REVIEW

Board Calendar for Reporting FY 23-24

Compliance Corner

SWMBH Audits:

FY24 Q1 Audit: 98.82%

FY24 Q1 Regional Audit: 98.04%